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Sourcebook of Innovative Higher Education Approach towards Smart and Sustainable Tourism

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About the Project INNOVATUR

Overview

The INNOVATUR project, initiated by the Prague University of Economics and Business (PUEB) and in collaboration with the University of South-Eastern Norway (USN), was a forward-thinking initiative aimed at integrating sustainable development and smart technology into tourism education. Recognizing the need to modernize the bachelor's degree program in tourism, PUEB and USN sought to embed core principles of sustainability and smart technology applications into the curriculum to address the pressing challenges of climate change and technological advancement in the tourism sector.

Objectives

The primary objective of INNOVATUR was to enrich the tourism program at PUEB with a comprehensive understanding of sustainable and smart tourism practices. By drawing on USN's expertise in International Tourism and Sustainable Development, the project aimed to create a synergistic educational framework that prepares students to tackle environmental challenges and leverage technological innovations for sustainable tourism development.

Activities and Outputs

The project's activities included a series of peer-learning sessions hosted by both PUEB and USN, focusing on the exchange of knowledge and best practices in sustainable and smart tourism. These activities culminated in the creation of several key intellectual outputs:

- A sourcebook detailing innovative approaches to teaching sustainable and smart tourism.
- A foundational textbook introducing the core concepts and practices of sustainable and smart tourism.
- A collection of case studies illustrating the application of sustainable and smart tourism principles.
- An analytical report examining the collaborative process between academia and external stakeholders in the field of sustainable and smart tourism.

Expected Outcomes

INNOVATUR is expected to significantly enhance the educational landscape of tourism studies at PUEB and USN, providing students with the tools and knowledge to contribute effectively to the tourism industry's sustainable development. The project's collaborative approach is also anticipated to foster a deeper connection between academic institutions and the tourism sector, promoting a more integrated and practical learning experience.

Impact and Significance

The INNOVATUR project stands as a testament to the importance of adapting tourism education to meet the evolving demands of the industry and society. By embedding sustainability and smart technology into the curriculum, the project not only prepares students for future challenges but also contributes to the broader goal of promoting sustainable tourism practices. The successful implementation of this project is expected to serve as a model for other institutions seeking to advance their tourism programs, ultimately contributing to the sector's resilience and innovation.

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Foreword

Ticiano Costa Jordão

In an era where the intersection of technology, sustainability, and tourism is more critical than ever, the need for innovative educational approaches is paramount. This sourcebook, "Innovative Higher Education Approach towards Smart and Sustainable Tourism (SSmT)," is designed to serve as a cornerstone for educators, curriculum developers, and academic leaders who are at the forefront of integrating these vital concepts into higher education.

The tourism industry stands at a crossroads, facing challenges that range from environmental sustainability to the integration of cutting-edge technologies. As educators, our role is not just to inform but to inspire and equip the next generation of tourism professionals with the tools, knowledge, and ethical grounding they need to navigate and shape this evolving landscape.

This sourcebook is born out of a comprehensive analysis of current educational programs worldwide, focusing on how they incorporate the principles of sustainability and the application of smart technologies in tourism. Our aim is to provide a detailed curricular analysis, offering a lens through which academic programs can be reoriented to better meet the pressing challenges of our communities, particularly those less benefited from the advancements in sustainable and smart tourism.

The sourcebook is organized into three chapters, each focusing on distinct but interconnected aspects of sustainable and smart tourism education.

Chapter 1 sets the stage by providing a comprehensive understanding of the current landscape of higher education and a curricular analysis oriented to sustainable and smart tourism. We delve into various educational programs worldwide, comparing and contrasting their approaches to integrating sustainability and smart technologies.

Chapter 2 provides the fundamentals of recommended innovative teaching methods and approaches for higher education oriented to sustainable and smart tourism. Tutorials on how to adopt the methods and approaches are provided together with some examples.

Chapter 3 is dedicated to practical applications of innovative teaching methods. Particular attention is given by experiences undertaken by Prague University of Economics and Business and by University of South-Eastern Norway with the adoption of innovative approaches during the course of the project INNOVATUR.

Innovative teaching methodologies are the heart of this sourcebook. We showcase how these approaches can be applied to foster a deeper understanding and practical application of sustainable and smart tourism concepts. Through a series of case studies, we illustrate the transformative potential of these

methodologies, providing a blueprint for educators to adapt and implement in their own contexts.

Beyond the classroom, we explore the role of extra-curricular activities in enriching the educational experience, emphasizing community engagement and the development of a holistic understanding of sustainable and smart tourism. We also highlight the pivotal role of technology, not just as a tool for teaching but as a subject of study itself, integral to the future of tourism.

The creation of a sustainable and smart tourism curriculum is a collaborative endeavor. This sourcebook serves as a guide for academic staff, providing step-by-step instructions and recommendations for integrating these essential topics into their teaching portfolios. Furthermore, we recognize the growing importance of digital platforms in education. An accompanying e-learning platform, complete with webinars and quizzes, is designed to complement the sourcebook, enhancing the learning experience and providing a dynamic space for educators and students to engage with the material.

As we look to the future, it is clear that the field of tourism education is evolving rapidly. This sourcebook is not just a response to current trends but a proactive effort to anticipate and shape the future of tourism education. By embracing innovative teaching methodologies, integrating smart technologies, and foregrounding sustainability, we can prepare our students not just to enter the tourism industry but to lead it towards a more sustainable, intelligent, and inclusive future.

We invite you to explore the chapters that follow, to engage with the ideas presented, and to join us in this vital educational journey. Together, we can redefine the landscape of tourism education, fostering a new generation of professionals equipped to meet the challenges and opportunities of the 21st century.

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1. Global Landscape of Sustainable and Smart Tourism Education

Ticiano Costa Jordão, Gudrun Helgadottir, Wilson Jordão Filho

The realm of tourism education is undergoing a transformative shift, reflecting the broader changes in the global tourism industry itself. As the world grapples with pressing environmental challenges and the rapid advancement of technology, the field of tourism is increasingly focusing on sustainability and the integration of smart solutions. This chapter delves into the global landscape of sustainable and smart tourism education, offering an overview of current programs and a comparative analysis of curricula that are leading the way in this vital area.

In recent years, the tourism industry has faced unprecedented changes driven by the dual imperatives of ecological sustainability and technological innovation. Climate change, resource depletion, and environmental degradation present significant challenges that necessitate a rethinking of traditional tourism practices. Concurrently, advancements in digital technologies, including artificial intelligence, big data, and the Internet of Things (IoT), are reshaping how tourism experiences are designed, delivered, and managed.

Educational institutions worldwide are responding to these shifts by reorienting their curricula to emphasize sustainable and smart tourism practices. This response is not merely about adding new courses or modules; it involves a fundamental rethinking of educational goals, pedagogical approaches, and the integration of cross-disciplinary knowledge. The goal is to prepare students not only to understand the complexities of sustainable tourism but also to become innovators and leaders who can drive change in the industry.

The integration of sustainability into tourism education involves embedding principles that promote environmental stewardship, social responsibility, and economic viability. Students are taught to analyze and address the impacts of tourism on natural and cultural resources, communities, and economies. They learn about sustainable tourism development strategies that minimize negative impacts and enhance positive contributions, such as conservation efforts, community empowerment, and equitable economic benefits.

Smart tourism, on the other hand, leverages digital technologies to enhance the efficiency, effectiveness, and sustainability of tourism operations. This includes the use of data analytics to understand and predict tourist behavior, the

application of IoT to manage tourism infrastructures more sustainably, and the deployment of digital marketing strategies to promote responsible tourism practices. Smart tourism education equips students with the skills to harness these technologies, innovate in service delivery, and improve the overall tourist experience.

This chapter begins by providing a comprehensive overview of current educational programs across the globe that specialize in sustainable and smart tourism. We will explore how different regions and institutions are approaching the integration of these critical themes into their tourism curricula. From Europe's pioneering sustainable tourism programs to Asia's focus on smart tourism technologies, and the Americas' emphasis on combining both, this chapter offers a panoramic view of the global educational landscape in this field.

We will then proceed to a comparative analysis of these curricula, examining their core components, pedagogical approaches, and the balance between theoretical knowledge and practical application. This analysis will highlight the diversity and innovation present in these programs, showcasing how educators are adapting to the needs of a rapidly evolving industry.

The global educational landscape in sustainable and smart tourism is as diverse as it is innovative, with institutions across continents tailoring their programs to address the dual imperatives of ecological sustainability and technological advancement in tourism. This chapter offers a snapshot of how various regions are contributing to this educational evolution, preparing students to become leaders in the field of sustainable and smart tourism.

By examining these diverse programs, we aim to provide insights and best practices that can guide the development of future educational initiatives. The ultimate goal is to foster a new generation of tourism professionals who are equipped to navigate and shape the complex landscape of modern tourism, driving the industry towards a more sustainable and intelligent future.

1.1. Overview of Current Programs Worldwide

The first section of this chapter provides a comprehensive overview of existing educational programs across the globe that specialize in sustainable and smart tourism. This survey spans various continents, highlighting the diversity and commonalities in how different institutions approach the integration of these crucial themes into their tourism curricula. From Europe's pioneering sustainable tourism programs to Asia's focus on smart tourism technologies, and the Americas' emphasis on combining both, this overview offers a panoramic view of the global educational landscape in this field.

We explore the core components that define these programs, such as their curricular structure, the balance between theoretical knowledge and practical application, and the extent to which they incorporate emerging technologies and

sustainability principles. This section also examines the pedagogical approaches employed, showcasing how educators are adapting to the needs of a rapidly evolving industry.

The global educational landscape in sustainable and smart tourism is as diverse as it is innovative, with institutions across continents tailoring their programs to address the dual imperatives of ecological sustainability and technological advancement in tourism. This section offers a snapshot of how various regions are contributing to this educational evolution.

Europe's Pioneering Sustainable Tourism Programs

European higher education institutions are leading the way in integrating sustainability and smart technologies into tourism education. These programs reflect a broad commitment to environmental stewardship and innovation, preparing students to address contemporary challenges in the tourism sector.

Programs at the University of South-Eastern Norway (USN), ISPGAYA Instituto Superior Politécnico in Portugal, University of Pannonia in Hungary, Falmouth University in the United Kingdom, and Jyväskylä University of Applied Sciences in Finland, as well as University of Applied Sciences of Salzburg in Austria, are exemplary in their integration of sustainable and smart tourism principles.

The programs at USN, ISPGAYA, the University of Pannonia, and Jyväskylä University of Applied Sciences place sustainability at the core of their curricula. This is evident through their comprehensive courses on sustainable development, environmental management, and responsible tourism practices. For instance, USN's BSc in International Tourism and Sustainable Development covers the environmental, social, and economic impacts of tourism, integrating theoretical knowledge with practical skills ([USN, n.d.](#)).

The University of Applied Sciences of Salzburg stands out for its emphasis on smart tourism technologies. Their Bachelor Degree in Innovation Management in Tourism includes courses on digital tourism marketing, sustainable tourism development, and entrepreneurship. This program prepares students to leverage digital tools and innovative solutions in managing tourism enterprises effectively ([University of Applied Sciences of Salzburg, n.d.](#)).

Many programs, such as those at Falmouth University and ISPGAYA, emphasize practical experience through fieldwork, case studies, and industry placements. This hands-on approach ensures that students gain real-world experience and are well-prepared for the demands of the tourism industry. For example, Falmouth University's Sustainable Tourism Management BA(Hons) combines theoretical knowledge with practical experience, including industry placements and environmental impact assessments ([Falmouth University, n.d.](#)).

The BA in Sustainable and Circular Economy-Based Tourism at the University of Pannonia highlights the importance of interdisciplinary studies, combining elements of business, environmental science, and social sciences. This approach provides a comprehensive education in sustainable tourism, equipping students with the skills needed to develop innovative solutions to sustainability challenges in tourism ([University of Pannonia, n.d.](#)).

While many bachelor's degree programs in Europe integrate elements of sustainability and smart tourism, the core focus on these themes is often more pronounced in master's degree programs. For instance, the MSc in Tourism, Society, and Environment at Wageningen University & Research delves deeply into the interactions between tourism, societal change, and environmental challenges, preparing students for leadership roles in sustainable tourism ([Wageningen University & Research, n.d.](#)).

Similarly, the Master's Programme in Sustainable Tourism Management at Eberswalde University for Sustainable Development (HNEE) in Germany emphasizes ecological, social, and economic sustainability principles in tourism management, reflecting a comprehensive approach to sustainable tourism education ([HNEE, n.d.](#)).

Copenhagen Business School offers a Master in Sustainable Tourism and Hospitality Management that integrates sustainable management practices with hospitality and tourism education, emphasizing strategic and operational skills necessary for sustainable tourism development ([Copenhagen Business School, n.d.](#)).

In Italy, the University of Padua provides a Master Degree in Tourism, Cultural Heritage, Sustainability, which combines tourism management with cultural heritage conservation and sustainable practices. This interdisciplinary program aims to develop students' skills in managing tourism sustainably while preserving cultural and natural heritage ([University of Padua, n.d.](#)).

The Polytechnic Institute of Beja in Portugal offers a postgraduate course in Sustainable Tourism and Well-being, focusing on the integration of sustainability principles in tourism and promoting well-being through sustainable practices. The curriculum includes topics such as environmental impact assessments and sustainable tourism development strategies (Polytechnic Institute of Beja, n.d.).

The Polytechnic University of Valencia in Spain offers a Master in Smart Tourism, focusing on leveraging digital tools and innovative technologies to enhance tourism management. This program includes courses on data analytics, digital marketing, and the development of smart tourist destinations (Polytechnic University of Valencia, n.d.).

Transilvania University of Braşov in Romania offers a Bachelor in Innovation Management in Tourism, which integrates sustainability principles with

innovative management strategies to promote responsible tourism practices (Transilvania University of Braşov, n.d.).

The University of Seville in Spain offers a Master's Degree in Tourism Direction and Planning, which emphasizes strategic planning and sustainable development in tourism, integrating smart technologies to enhance tourism experiences and management practices (University of Seville, n.d.).

European universities are at the forefront of integrating sustainability and smart technologies into tourism education. Bachelor's programs often incorporate sustainability and smart tourism elements, though master's programs tend to have a more concentrated focus on these themes. Institutions like USN, ISPGAYA, the University of Pannonia, Falmouth University, Jyväskylä University of Applied Sciences, and the University of Applied Sciences of Salzburg are exemplary in their innovative approaches to tourism education. These programs reflect a broad commitment to preparing students for the future of tourism, ensuring they are well-equipped to lead industry towards sustainability and innovation.

Asia's Focus on Smart Tourism Technologies

Asian universities are increasingly emphasizing smart tourism, leveraging the region's rapid technological advancements to shape the future of the tourism industry. These programs are designed to equip students with the skills and knowledge necessary to utilize cutting-edge technologies in tourism, reflecting Asia's leadership in technological innovation.

Kyung Hee University in South Korea has established the Smart Tourism Education Platform (STEP), focusing on integrating advanced technologies such as artificial intelligence (AI), virtual reality (VR), augmented reality (AR), big data, and blockchain into the tourism industry. The curriculum includes courses on data analytics, smart marketing, AIoT (Artificial Intelligence of Things) and robotics, technologies for environmental sustainability, and smart destination management. This comprehensive approach ensures that graduates are well-equipped to navigate and lead the smart tourism industry ([Kyung Hee University, n.d.](#)).

University of Macau offers a Master of Science (MSc) in Smart Technologies in Hospitality and Tourism. This program focuses on core areas such as robotic applications, AI-based Internet of Things (AIoT), business analytics, and sustainable design in cities. It prepares graduates to advance their careers in the hospitality and tourism industry by equipping them with computational skills and technological knowledge applicable in a data-driven industry environment. The curriculum includes courses like data analytics and visualization, AIoT and robotics, and smart destination and sustainable tourism development ([University of Macau, n.d.](#)).

Ritsumeikan Asia Pacific University (APU) in Japan offers a Bachelor of Social Science with a focus on Tourism and Hospitality, emphasizing the integration of smart technologies in tourism. The curriculum includes courses on data analytics, ICT in tourism, and sustainable tourism practices, aiming to equip students with the skills needed to address the challenges and opportunities of the modern tourism industry ([Ritsumeikan Asia Pacific University, n.d.](#)).

University of Padjadjaran, Indonesia, offers a Master of Sustainable Tourism, which addresses smart tourism in its curriculum. The program includes subjects on smart tourism technologies and their application in sustainable tourism development, preparing students to lead in both sustainability and technological innovation within the tourism sector ([University of Padjadjaran, n.d.](#)).

Some trends and common aspects can be perceived among Asian higher education institutions, such as:

- **Integration of Advanced Technologies:** Asian universities are at the forefront of integrating advanced technologies into tourism education. Programs commonly include courses on artificial intelligence, big data analytics, and digital marketing, reflecting the region's emphasis on technological innovation.
- **Industry Collaboration:** These programs often collaborate with tech companies and industry stakeholders, ensuring that students gain practical insights and hands-on experience. This collaboration bridges the gap between academic learning and industry application, preparing students to effectively utilize smart tourism technologies.
- **Focus on Practical Application:** The curricula are designed to provide practical experience through projects, internships, and real-world applications. This focus on practical application ensures that graduates are well-prepared to implement smart technologies in the tourism sector.
- **Emphasis on Smart Destination Management:** Programs emphasize the management of smart destinations, integrating technology to enhance tourist experiences and improve operational efficiency. Courses on smart city concepts and smart destination management are common, preparing students to lead in the development and management of smart tourism destinations.

Asian universities are leading the integration of smart technologies into tourism education, reflecting the region's rapid technological advancements. Programs at institutions like Kyung Hee University, the University of Macau, Ritsumeikan Asia Pacific University, and the University of Padjadjaran exemplify this trend. By focusing on the integration of advanced technologies, industry collaboration, practical application, and smart destination management, these programs prepare students to lead the tourism industry into a technologically advanced future.

Integrating Sustainability and Innovation in Tourism Education: Insights from Oceania

The Bachelor in Sustainable International Tourism at the Papua New Guinea University of Natural Resources & Environment focuses on integrating sustainability principles within the tourism industry. This program emphasizes the unique ecological and cultural resources of Papua New Guinea, teaching students how to develop tourism practices that preserve these assets. Courses include sustainable tourism development, environmental management, and community-based tourism, preparing graduates to manage tourism in ways that benefit local communities and the environment ([Papua New Guinea University of Natural Resources & Environment, n.d.](#)).

Lincoln University in New Zealand offers a Bachelor of Sustainable Tourism program that provides a comprehensive education on sustainable tourism practices. The curriculum covers a wide range of topics, including environmental sustainability, tourism impacts, and conservation management. The program emphasizes practical experience through field trips and internships, allowing students to apply their knowledge in real-world settings. This hands-on approach ensures that graduates are well-prepared to develop and manage sustainable tourism initiatives ([Lincoln University, n.d.](#)).

The Master of Sustainable Tourism, Hospitality and Event Management at Western Sydney University (Australia) focuses on the integration of sustainable practices within the tourism and hospitality industries. This program covers strategic management, sustainability principles, and the application of smart technologies to enhance operational efficiency and customer experience. The curriculum includes courses on sustainable tourism development, environmental impact assessment, and the use of digital tools in tourism management. This comprehensive approach equips graduates with the skills needed to lead sustainable and innovative tourism projects ([Western Sydney University, n.d.](#)).

Specialization Over Integration: Trends in Sustainable and Smart Tourism Education in Latin America and the Caribbean

Higher education institutions in Latin America and the Caribbean are increasingly focusing on integrating sustainability and smart tourism into their curricula. These programs emphasize the environmental, social, and economic impacts of tourism, preparing students to lead in the tourism sector with a strong foundation in sustainable practices and technological innovation.

The International College of the Cayman Islands offers a Bachelor of Science Degree in Sustainable Tourism and Hospitality Management. This program provides students with a thorough understanding of sustainable tourism

principles. It emphasizes the environmental, social, and economic impacts of tourism, integrating courses on sustainable tourism development, hospitality management, and environmental conservation. The goal is to prepare students for careers that promote sustainable practices within the tourism and hospitality sectors ([International College of the Cayman Islands, n.d.](#)).

The University for International Cooperation (UCI), Costa Rica offers a Master in Sustainable Tourism Management. This program focuses on developing leaders in sustainable tourism, covering a broad spectrum of sustainability topics, including environmental management, sustainable business practices, and community-based tourism. The curriculum is designed to provide students with the knowledge and skills needed to implement sustainable tourism practices that benefit both the environment and local communities. This program emphasizes the practical application of sustainability principles in diverse tourism settings ([Universidad para la Cooperacion Internacional, n.d.](#)).

The World Tourism Organization (UNWTO) offers a Bachelor of Science in International Sustainable Tourism. This programme is offered in collaboration with various universities, this globally recognized program integrates sustainable tourism principles into its curriculum. It focuses on global challenges and opportunities within the tourism sector, emphasizing sustainability, cultural heritage preservation, and community engagement. Students gain a comprehensive understanding of sustainable tourism practices, preparing them to become leaders in the global tourism industry ([UNWTO, n.d.](#)).

The Universidad Nacional de Rosario (UNR), Argentina offers a postgraduate study programme in Smart Tourism. This postgraduate specialization aims to promote changes in tourism activities through smart tourism paradigms, emphasizing the sustainability of territories. The program equips students with strategic management skills in tourism organizations, integrating innovative technologies to drive sectoral advancements ([Universidad Nacional de Rosario, 2023](#)).

The Euroinnova International Online Education, Honduras offers a course on Smart tourism: This online course targets professionals looking to understand and implement smart tourism strategies. It covers the latest technological trends and their applications in enhancing tourist experiences and improving operational efficiencies in the tourism sector ([Euroinnova, 2023](#)).

The Federal Institute for Education, Science and Technology in Ceará, Brazil (IFCE), offers a post-graduate programme in sustainable tourism. This specialization program emphasizes sustainable tourism practices, focusing on environmental conservation and sustainable development principles. The curriculum includes modules on sustainable tourism management and environmental impact assessment ([IFCE, 2023](#)).

The Federal University of Bahia (UFBA) offers a study programme on Tourism Management and Sustainable Development. *Gestão do Turismo e Desenvolvimento Sustentável*. This program offers a comprehensive look at sustainable tourism management, integrating courses on sustainable development, community engagement, and environmental management. It aims to prepare students to manage tourism in a way that benefits both the environment and local communities ([UFBA, 2023](#)).

The Ibero-American University Foundation (FUNIBER) in Brazil offers a Master in Sustainable Tourism Management: Designed for professionals seeking advanced knowledge in sustainable tourism practices, this master's program covers topics such as sustainable tourism development, environmental stewardship, and strategic planning for sustainability in tourism ([FUNIBER, 2023](#)).

The State University of Parana in Brazil offers a bachelor's degree in Tourism that includes subjects related to sustainable tourism practices, focusing on integrating sustainability principles into tourism management. It aims to provide a holistic understanding of tourism development and its impacts on the environment and society ([UNESPAR, 2023](#)).

The State University of Rio Grande do Sul (UERGS) offers a post-graduate study programme on Environmental Conservation and Rural Tourism. This program integrates environmental conservation with rural tourism development, emphasizing sustainable practices that benefit both the environment and rural communities ([UERGS, 2023](#)).

The Celso Suckow da Fonseca Federal Center for Technological Education (CEFET-RJ) in Brazil offers a post-graduate specialization in Sustainable Tourism. This postgraduate program focuses on sustainable tourism management, with an emphasis on developing strategies that promote environmental sustainability and community development in tourism activities ([CEFET-RJ, 2023](#)).

The Autonomous University of Mexico (UNAM) offers a Bachelor study programme in tourism and sustainable development. This program integrates sustainable development principles into tourism education, aiming to train professionals capable of managing tourism sustainably. The curriculum includes courses on environmental impact assessments, sustainable tourism strategies, and community-based tourism ([UNAM, 2023](#)).

The educational programs offered by universities in Latin America and the Caribbean reveal a strong commitment to sustainability and smart tourism, albeit predominantly at the postgraduate specialization level. Notably, exceptions include for example, the University for International Cooperation (UCI) in Costa Rica, which offers a Master in Sustainable Tourism Management, and the International College of the Cayman Islands, with its

Bachelor of Science Degree in Sustainable Tourism and Hospitality Management. These programs prepare graduates to lead the tourism industry towards a more sustainable and innovative future, though there remains potential for broader integration of these themes within undergraduate and comprehensive graduate programs.

In general, it has been perceived after a thorough research that there is a gap in the integration of sustainability principles and smart technologies applications within the core of bachelor's and master's degree programs, suggesting an opportunity for further development in undergraduate and comprehensive graduate education in sustainable and smart tourism.

The Americas' Emphasis on Combining Sustainability and Technology

In the United States, higher education institutions often adopt a holistic approach that seamlessly combines sustainability and technology within their tourism programs. This dual focus reflects the region's diverse tourism landscapes and its strong emphasis on innovation.

United States

Several universities in the United States exemplify this integrated approach. For instance, Southern Oregon University offers a Bachelor of Science in Sustainable Tourism Management, focusing on sustainable tourism practices and environmental conservation. This program aims to equip students with the skills needed to promote sustainable practices within the tourism and hospitality sectors ([Southern Oregon University, n.d.](#)).

Florida International University (FIU) provides an Online Bachelor of Arts in Global Sustainable Tourism. This program emphasizes the impacts of tourism on the natural environment and how to manage these impacts sustainably. The curriculum covers socioeconomic, environmental, and cultural aspects, preparing students to implement responsible business practices and local governance strategies in the tourism industry ([UNBC](#)).

Johnson & Wales University offers a Bachelor of Science in Adventure, Sport, and Sustainable Tourism Management. This program integrates sustainability with adventure and sport tourism, focusing on environmentally responsible tourism practices ([Johnson & Wales University, n.d.](#)).

San Diego State University's L. Robert Payne School of Hospitality & Tourism Management offers a Bachelor of Science in Recreation & Tourism Management with an emphasis on Sustainable Tourism Management. This program highlights the importance of sustainable practices in tourism, preparing students to address environmental and social challenges in the industry ([San Diego State University, n.d.](#)).

At the graduate level, East Carolina University offers a Master's Degree in Sustainable Tourism and Hospitality, focusing on sustainability principles and their application in tourism and hospitality management. This program prepares students to lead sustainable initiatives within the tourism industry ([East Carolina University, n.d.](#)).

The University of North Texas provides a Master in International Sustainable Tourism, designed to develop leaders who can create and manage sustainable tourism enterprises worldwide. The curriculum emphasizes global perspectives on sustainable tourism practices ([The University of North Texas, n.d.](#)).

Michigan State University offers a Master of Science in Sustainable Tourism and Protected Area Management. This program focuses on the sustainable management of natural resources and protected areas, integrating sustainability principles with tourism management strategies ([Michigan State University, n.d.](#)).

Canada

In Canada, Royal Roads University offers an innovative Master of Arts in Tourism Management. This program includes specializations in sustainability, social entrepreneurship, and disaster and emergency management, preparing students to integrate sustainable practices into tourism management. The curriculum combines theoretical knowledge with practical experience, including industry placements and applied research projects ([Royal Roads University](#)).

The University of Northern British Columbia (UNBC) offers a Bachelor of Arts in Nature-Based Tourism Management. This program focuses on sustainable management of outdoor recreation and nature-based tourism experiences, emphasizing social and environmental justice and entrepreneurial perspectives ([UNBC](#)).

Vancouver Island University (VIU) provides a Master of Arts in Sustainable Leisure Management. This program covers a broad interdisciplinary range of concepts related to sustainability in leisure services, preparing students to influence change and innovation at various levels, from local communities to international contexts ([Vancouver Island University](#)).

Overall, educational institutions in the United States and in Canada demonstrate a strong commitment to integrating sustainability and technology within their tourism programs. While the United States offers a variety of bachelor's and master's programs that blend sustainable and smart tourism principles, Canadian universities focus more on specialized graduate programs that emphasize sustainability and leadership in tourism management. This trend reflects a broader commitment to preparing students for the future of tourism, ensuring they are equipped to lead the industry toward sustainability and innovation.

1.2. Comparative Analysis of Bachelor Degree Programs in Sustainable and Smart Tourism

In today's rapidly evolving tourism industry, the emphasis on sustainability and the integration of smart technologies are becoming increasingly paramount. As perceived from several examples provided in the previous section, bachelor degree programs across the globe are adapting to these trends, preparing future professionals to address the multifaceted challenges and opportunities in the tourism sector. This section provides a comprehensive comparative analysis of bachelor degree programs in sustainable and smart tourism, focusing on key aspects such as core components, pedagogical approaches, and the balance between theoretical knowledge and practical application. By examining programs from both European and non-European universities, we aim to highlight the diversity, innovation, and regional differences in tourism education.

Sustainable tourism education at the bachelor's level often involves a blend of environmental stewardship, community engagement, and the application of technological innovations. These programs are designed to equip students with the knowledge and skills necessary to promote sustainable practices within the tourism industry. The analysis includes institutions like the University of South-Eastern Norway (USN), ISPGAYA Instituto Superior Politécnico in Portugal, University of Pannonia in Hungary, and others that exemplify this educational trend.

Programs at USN, ISPGAYA, the University of Pannonia, and Falmouth University are notable for their strong focus on sustainability. Courses cover a wide range of topics from environmental management to responsible tourism practices, ensuring that graduates are well-prepared to implement sustainable tourism strategies. For example, USN's BSc in International Tourism and Sustainable Development integrates theoretical knowledge with practical skills, emphasizing the environmental, social, and economic impacts of tourism (University of South-Eastern Norway, n.d.).

On the other hand, universities such as the University of Applied Sciences of Salzburg are pioneering in the realm of smart tourism technologies. Their bachelor's degree in Innovation Management in Tourism includes courses on digital tourism marketing and entrepreneurship, preparing students to leverage digital tools and innovative solutions in managing tourism enterprises effectively (University of Applied Sciences of Salzburg, n.d.).

The practical component of these programs is equally important. Many institutions emphasize experiential learning through internships, fieldwork, and industry placements. This approach is exemplified by Falmouth University's Sustainable Tourism Management BA(Hons), which combines theoretical knowledge with practical experience, including industry placements and environmental impact assessments (Falmouth University, n.d.).

In addition to the European examples, non-European institutions such as Southern Oregon University and Florida International University in the United States, and the Papua New Guinea University of Natural Resources & Environment also demonstrate a commitment to integrating sustainability and smart tourism principles into their curricula. These programs are designed to provide students with comprehensive education and practical experience, preparing them for leadership roles in the tourism industry.

This section aims to provide insights into how different regions and institutions are incorporating sustainable and smart tourism concepts into their bachelor's degree programs. By doing so, we highlight the common trends, innovative practices, and regional distinctions that shape tourism education worldwide.

Table 1 presents a snapshot of such comparison among higher education institutions currently offering bachelor's degree programmes that are either strongly oriented to sustainable and/or smart tourism or at least cover certain subjects of relevance for understanding the complexities of sustainability and smart solutions in tourism.

Core Components

Bachelor's degree programs in sustainable and smart tourism generally encompass courses on sustainability principles, tourism management, and the application of smart technologies. There is a significant variation in emphasis and depth across programs, reflecting diverse educational priorities and regional focuses.

Pedagogical Approaches

Pedagogical approaches across these programs emphasize a blend of theoretical knowledge and practical application. Most programs integrate classroom learning with real-world experiences through internships, fieldwork, and industry projects.

Table 1. Comparison of core components, pedagogical approaches and balance between theoretical knowledge and practical application among selected higher education institutions in bachelor's degree programmes

University	Country	Program Name	Core components	Pedagogical Approaches	Theoretical Knowledge	Practical Application
University of South-Eastern Norway (USN)	Norway	BSc in International Tourism and Sustainable Development	Environmental, social, and economic impacts of tourism	Emphasis on theoretical knowledge and practical skills	Strong theoretical foundation in sustainability	Emphasis on field projects and internships
ISPGAYA Instituto Superior Politécnico	Portugal	Bc. Tourism and Sustainable Business	Sustainable business practices, tourism management	Integration of theoretical courses with practical internships	Comprehensive theoretical courses	Practical internships and industry projects
University of Pannonia	Hungary	BA in Sustainable and Circular Economy-Based Tourism	Circular economy, sustainable tourism, business management	Interdisciplinary approach	Field projects and internships	Field projects and internships
Falmouth University	United Kingdom	Sustainable Tourism Management BA(Hons)	Sustainable tourism practices, environmental impact assessments	Combination of theoretical learning and practical experience	Theoretical knowledge combined with practical experience	Industry placements and environmental impact assessments
Jyväskylä University of Applied Sciences	Finland	Bachelor's degree in Tourism Management	Responsible and sustainable tourism, hospitality management	Focus on practical learning through field projects and internships	Theoretical courses on responsible tourism practices	Extensive hands-on experience and industry collaborations
University of Applied Sciences of Salzburg	Austria	Bachelor's degree in Innovation Management in Tourism	Innovation in tourism, digital tourism marketing, sustainable tourism development	Integration of digital tools and innovative solutions	Theories on innovation and digital tourism marketing	Practical projects and internships
Prague University of Economics and Business (PUEB)	Czech Republic	Bachelor in Tourism and Hospitality Management	Tourism management, hospitality, sustainability practices	Combination of theoretical courses and practical internships	Tourism management and sustainability theories	Industry placements and field projects

University	Country	Program Name	Core components	Pedagogical Approaches	Theoretical Knowledge	Practical Application
Southern Oregon University	USA	Bachelor of Science in Sustainable Tourism Management	Sustainable tourism practices, environmental conservation	Emphasis on practical skills and internships	Theoretical foundation in sustainable tourism	Real-world projects and fieldwork
Florida International University	USA	Online Bachelor of Arts in Global Sustainable Tourism	Environmental impacts, sustainable practices, cultural aspects	Interdisciplinary collaboration with a focus on online learning	Theoretical courses on environmental impacts and sustainability	Internships and hands-on projects
Johnson & Wales University	USA	Bachelor of Science in Adventure, Sport, and Sustainable Tourism Management	Sustainable practices in adventure and sport tourism	Combination of classroom learning and practical internships	Theories on sustainable practices in adventure tourism	Field projects and industry placements

Balance Between Theoretical Knowledge and Practical Application

The balance between theoretical knowledge and practical application is a critical aspect of these programs. Most programs strive to maintain an equilibrium, ensuring students gain a deep understanding of sustainable and smart tourism concepts while also acquiring practical skills.

Key Trends in bachelor's degree Programs in Sustainable and Smart Tourism

Integration of Advanced Technologies

Asian universities are at the forefront of integrating advanced technologies into tourism education. Programs commonly include courses on artificial intelligence, big data analytics, and digital marketing, reflecting the region's emphasis on technological innovation.

Industry Collaboration

These programs often collaborate with tech companies and industry stakeholders, ensuring that students gain practical insights and hands-on experience. This collaboration bridges the gap between academic learning and industry application, preparing students to effectively utilize smart tourism technologies.

Focus on Practical Application

The curricula are designed to provide practical experience through projects, internships, and real-world applications. This focus on practical application

ensures that graduates are well-prepared to implement smart technologies in the tourism sector.

Emphasis on Smart Destination Management

Programs emphasize the management of smart destinations, integrating technology to enhance tourist experiences and improve operational efficiency. Courses on smart city concepts and smart destination management are common, preparing students to lead in the development and management of smart tourism destinations.

Conclusion

The comparative analysis of bachelor's programs related to sustainable and smart tourism across various universities highlights several key trends and innovative practices:

- **Integration of Sustainability and Smart Technologies:** Most programs incorporate sustainability principles and smart technologies, although the emphasis may vary.
- **Blend of Theoretical and Practical Learning:** Programs generally balance theoretical knowledge with practical application, ensuring students are well-prepared for real-world challenges.
- **Industry Collaboration and Practical Experience:** Strong partnerships with industry and opportunities for practical experience through internships, fieldwork, and projects are common.
- **Interdisciplinary Approaches:** Many programs adopt interdisciplinary approaches, integrating elements of business, environmental science, and social sciences to provide a comprehensive education.

1.3. Comparative Analysis of Master's and Post-Graduate Programs in Sustainable and Smart Tourism

Following the comparative analysis of bachelor's degree programs, this section delves into the master's and post-graduate programs in sustainable and smart tourism. As the tourism industry continues to evolve rapidly, there is a growing need for advanced educational programs that prepare students to tackle complex challenges and seize emerging opportunities. Master's and post-graduate programs play a crucial role in equipping students with a deeper understanding of sustainability principles, advanced management skills, and the ability to integrate cutting-edge technologies into tourism practices.

This section provides a comprehensive comparative analysis of master's and post-graduate programs offered by higher education institutions worldwide, focusing on core components, pedagogical approaches, and the balance between theoretical knowledge and practical application. By examining programs from both European and non-European universities, we aim to highlight the diversity, innovation, and regional differences in tourism education at the graduate level.

Core Components

Master's and post-graduate programs in sustainable and smart tourism generally include advanced courses on sustainability principles, tourism management, and the application of smart technologies. The depth and emphasis of these components vary across programs, reflecting diverse educational objectives and regional focuses.

Pedagogical Approaches

Pedagogical approaches across these programs emphasize a blend of theoretical knowledge and practical application. Most programs integrate classroom learning with real-world experiences through internships, fieldwork, and industry projects.

Balance Between Theoretical Knowledge and Practical Application

The balance between theoretical knowledge and practical application is a critical aspect of these programs. Most programs strive to maintain an equilibrium, ensuring students gain a deep understanding of sustainable and smart tourism concepts while also acquiring practical skills.

Table 2 presents a comparative analysis of master's and post-graduate programs in sustainable and smart tourism offered by various higher education institutions globally. This comparison focuses on key aspects such as core components, pedagogical approaches, and the balance between theoretical knowledge and practical application. By examining these advanced programs, the table highlights the diversity and innovation in tourism education at the graduate level, showcasing how these institutions are preparing students to lead in the evolving tourism industry. This analysis underscores the integration of sustainability and smart technologies, practical experience, and industry collaboration as central themes in these programs.

Table 2. Comparison of core components, pedagogical approaches and balance between theoretical knowledge and practical application among selected higher education institutions in master's and post-graduate programs

University	Country	Program Name	Core components	Pedagogical Approaches	Theoretical Knowledge	Practical Application
Wageningen University & Research	Netherlands	MSc in Tourism, Society and Environment	Sustainable tourism, societal change, environmental challenges	Field projects, internships	Strong theoretical foundation in sustainability	Emphasis on field projects and internships
Eberswalde University for Sustainable Development (HNEE)	Germany	Master's Programme in Sustainable Tourism Management	Sustainable tourism planning, environmental impact assessment	Practical projects, fieldwork	Comprehensive sustainability theories	Extensive fieldwork and practical projects
Copenhagen Business School	Denmark	Master in Sustainable Tourism and Hospitality Management	Strategic management, sustainable business practices	Industry placements, applied research projects	Strategic and operational theories in tourism	Applied research projects, industry placements
University of Padua	Italy	Master Degree in Tourism, Cultural Heritage, Sustainability	Tourism management, cultural heritage conservation, sustainability	Fieldwork, internships	Theoretical courses on heritage conservation	Hands-on fieldwork and internships
Polytechnic University of Valencia	Spain	Master in Tourism Management	Tourism management, innovation, sustainability	Industry projects, internships	Innovation and sustainability theories	Real-world industry projects and internships
Polytechnic Institute of Beja	Portugal	Master in Sustainable Tourism Management	Sustainable tourism development, well-being	Applied projects, fieldwork	Theoretical foundation in tourism sustainability	Applied projects and fieldwork
Transilvania University of Brasov	Romania	Master in Innovation Management in Tourism	Innovation in tourism, sustainable practices	Field projects, internships	Theories on innovation and sustainability	Practical field projects and internships
University of Seville	Spain	Master in Tourism Management and Planning	Tourism management, planning, sustainability	Applied projects, fieldwork	Planning and management theories	Applied projects and extensive fieldwork

University	Country	Program Name	Core components	Pedagogical Approaches	Theoretical Knowledge	Practical Application
Prague University of Economics and Business (PUEB)	Czech Republic	Master in Tourism and Hospitality Management	Strategic management, innovation, sustainability	Industry placements, research projects	Strategic management and innovation theories	Research projects and industry placements
University of Leiria	Portugal	Master in Sustainable Tourism Management	Sustainable tourism management	Industry placements, field projects	Sustainable management theories	Field projects and industry placements
Universidad para la Cooperacion Internacional (UCI)	Costa Rica	Master in Sustainable Tourism Management	Sustainable tourism development, environmental management, community-based tourism	Fieldwork, community-based projects	Theoretical courses on sustainability	Community-based projects and fieldwork
Michigan State University	USA	Sustainable Tourism and Protected Area Management - Master of Science	Sustainable management of natural resources, protected areas, tourism management strategies	Field projects, internships	Theoretical foundation in natural resource management	Extensive fieldwork and practical projects

Key Trends in Master's and Post-Graduate Programs in Sustainable and Smart Tourism

Integration of Advanced Technologies

Many universities incorporate advanced technologies into their curricula. Programs often include courses on artificial intelligence, big data analytics, and digital marketing, reflecting an emphasis on technological innovation.

Industry Collaboration

Programs frequently collaborate with tech companies and industry stakeholders, ensuring that students gain practical insights and hands-on experience. This collaboration bridges the gap between academic learning and industry application.

Focus on Practical Application

Curricula are designed to provide practical experience through projects, internships, and real-world applications. This ensures that graduates are well-prepared to implement smart technologies in the tourism sector.

Emphasis on Smart Destination Management

Many programs emphasize the management of smart destinations, integrating technology to enhance tourist experiences and improve operational efficiency. Courses on smart city concepts and smart destination management are common.

Conclusion

The comparative analysis of master's and post-graduate programs related to sustainable and smart tourism across various universities worldwide highlights several key trends and innovative practices:

Integration of Sustainability and Smart Technologies: Most programs incorporate sustainability principles and smart technologies, although the emphasis may vary.

Blend of Theoretical and Practical Learning: Programs generally balance theoretical knowledge with practical application, ensuring students are well-prepared for real-world challenges.

Industry Collaboration and Practical Experience: Strong partnerships with industry and opportunities for practical experience through internships, fieldwork, and projects are common.

Interdisciplinary Approaches: Many programs adopt interdisciplinary approaches, integrating elements of business, environmental science, and social sciences to provide a comprehensive education.

1.4. Key Trends and Innovations in Tourism Education

In this final section of the chapter, we synthesize the key trends and innovative practices identified in the comparative analysis of bachelor's, master's, and post-graduate programs in sustainable and smart tourism. By highlighting the regional focuses and distinctive approaches of various institutions, we aim to provide a comprehensive overview of the current landscape and future directions in tourism education.

Integration of Advanced Technologies

Across all regions, there is a notable trend toward the incorporation of advanced technologies in tourism curricula. This includes the use of artificial intelligence (AI), big data analytics, and digital marketing tools. For example, Kyung Hee University and Hanyang University in South Korea offer programs that integrate these technologies extensively, preparing students to manage and innovate within smart tourism destinations. Similarly, the University of Applied Sciences of Salzburg focuses on digital tourism marketing and innovation management, reflecting a broader regional emphasis on smart solutions in tourism education.

Industry Collaboration

Many programs emphasize partnerships with tech companies and industry stakeholders to provide practical insights and hands-on experience. This collaboration bridges the gap between academic learning and real-world application, ensuring that students are well-equipped to implement smart tourism technologies. For instance, programs at Copenhagen Business School and Wageningen University & Research incorporate industry placements and applied research projects, fostering strong ties with the tourism industry and enhancing students' practical skills.

Focus on Practical Application

Practical training is a cornerstone of many tourism programs, with curricula designed to provide hands-on experience through projects, internships, and fieldwork. This approach is evident in programs at Jyväskylä University of Applied Sciences and the University of South-Eastern Norway (USN), where students engage in real-world projects and industry collaborations. Such practical components ensure that graduates are not only knowledgeable but also capable of applying their skills effectively in professional settings.

Emphasis on Smart Destination Management

Courses on managing smart destinations and enhancing tourist experiences using technology are increasingly common. These programs aim to develop competencies in smart city concepts and smart destination management, preparing students to lead in the technologically advanced tourism sector. Polytechnic University of Valencia and University of Leiria offer programs that integrate these elements, highlighting the importance of technology in modern tourism management.

Innovative Practices in Tourism Education

Sustainable Tourism Management

Programs that integrate environmental stewardship are prominent, particularly in Europe and Oceania. Institutions like USN, ISPGAYA, and Falmouth University emphasize sustainable tourism practices, environmental impact assessments, and responsible tourism management. These programs prepare students to address the ecological, social, and economic impacts of tourism, fostering a comprehensive understanding of sustainability.

Smart Tourism Technologies

In Asia, universities are leading the charge in smart tourism technologies. Programs at Kyung Hee University and Hanyang University focus on the integration of AI, virtual reality (VR), augmented reality (AR), and big data into

tourism management. This trend reflects the region's technological prowess and its commitment to advancing smart tourism practices.

Interdisciplinary Approaches

Many programs adopt interdisciplinary approaches, combining elements of business, environmental science, and social sciences. For example, the University of Pannonia offers a BA in Sustainable and Circular Economy-Based Tourism, integrating business management with sustainability principles. This approach ensures a holistic education that equips students with diverse skills and perspectives.

Fieldwork and Internships

Fieldwork and internships are critical components of many programs, providing students with valuable practical experience. Institutions like Jyväskylä University of Applied Sciences and the University of Applied Sciences of Salzburg incorporate extensive hands-on training through field projects, internships, and industry collaborations. These practical experiences are essential for preparing students to apply their knowledge in real-world contexts.

Regional Focus: Highlights from Key Regions

Europe

European universities emphasize sustainability and practical experience. Programs at institutions like USN, ISPGAYA, and Falmouth University focus on sustainable tourism practices and provide extensive fieldwork and internship opportunities. The integration of smart technologies is also becoming more prominent, with institutions like the University of Applied Sciences of Salzburg leading the way.

Asia

Asian universities, such as Kyung Hee University and Hanyang University, focus heavily on smart tourism technologies and industry collaboration. These programs incorporate advanced technologies like AI, VR, and big data analytics, preparing students to lead in smart tourism development.

United States and Canada

In the United States and Canada, institutions adopt a holistic approach that combines sustainability and technology. Programs at Southern Oregon University, Florida International University, and Vancouver Island University emphasize practical experience, environmental stewardship, and the integration of digital tools. These programs prepare students to address the multifaceted challenges of modern tourism.

Oceania

Universities in Oceania, such as Lincoln University and Western Sydney University, emphasize environmental conservation and practical application. These programs integrate sustainability principles with tourism management, offering hands-on training through field trips and internships.

Latin America and the Caribbean

Higher education institutions in this region are increasingly focusing on sustainability, though many programs are offered at the post-graduate level. Institutions like the University for International Cooperation (UCI) in Costa Rica and the International College of the Cayman Islands emphasize sustainable tourism management and practical application. This trend highlights a growing commitment to integrating sustainability into tourism education.

Conclusion

The comparative analysis of bachelor's, master's, and post-graduate programs in sustainable and smart tourism across various regions highlights several key trends and innovative practices. By integrating advanced technologies, fostering industry collaboration, emphasizing practical application, and adopting interdisciplinary approaches, these programs prepare students to lead the tourism industry toward a sustainable and innovative future. The regional distinctions underscore the diverse educational objectives and focuses, reflecting the unique challenges and opportunities within each context. As tourism education continues to evolve, these programs set a benchmark for integrating sustainability and smart technologies, ensuring that graduates are well-equipped to address the complexities of the modern tourism landscape.

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2. Fundamentals of Innovative Teaching Approaches in Sustainable and Smart Tourism

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The rapid evolution of the tourism industry necessitates a corresponding evolution in educational methodologies. As the industry increasingly embraces sustainability and smart technologies, it is imperative that educational institutions adapt their teaching approaches to prepare future professionals effectively. This chapter delves into the fundamentals of innovative teaching methodologies specifically tailored for sustainable and smart tourism. By integrating insights from recent academic publications and practical case studies, we aim to provide a comprehensive framework for educators to enhance their pedagogical strategies.

Innovative teaching methods are essential to address the multifaceted challenges and opportunities within sustainable and smart tourism. These methods not only improve student engagement and learning outcomes but also equip students with the necessary skills to tackle contemporary challenges in tourism in a dynamic and technologically advanced industry. By integrating advanced technologies, fostering active engagement, and promoting practical applications, educators can provide a comprehensive and forward-thinking education that prepares students for the future of the tourism industry.

A pivotal study by Chen et al. (2022) highlights several effective teaching methods that support sustainable development thinking in tourism education. The study identifies 18 different methods, with a strong emphasis on collaborative and interdisciplinary learning. Key methods include:

- **Case Study Teaching:** This method provides students with real-world examples, allowing them to understand sustainability in practical contexts. This hands-on approach helps bridge the gap between theoretical knowledge and practical application.
- **Problem-Based Learning (PBL):** PBL encourages students to engage in solving real-world problems, which enhances their critical thinking and practical skills. This method fosters a deep understanding of the material and its real-world relevance.
- **Experiential Learning:** Engaging students through direct experiences and reflection, experiential learning fosters a deeper understanding and

retention of knowledge. Activities such as outdoor learning and practical projects are crucial components.

- **Real-World Learning:** By connecting classroom learning with real-world applications through internships and fieldwork, students gain valuable insights and practical experience.

Bylkova et al. (2021) emphasize the potential of project-based learning (PBL) within digital environments. This approach leverages the flexibility, accessibility, and interactivity of online platforms, which is particularly effective for tourism education. Key insights include:

- **Interdisciplinary Collaboration:** Combining resources and expertise from different fields and institutions allows students to engage in comprehensive projects that bridge theory and practice.
- **Digital Tools:** Utilizing digital tools such as intelligence maps facilitates the creative and analytical processes necessary for project-based learning. These tools help students organize and visualize information effectively.
- **Industry Relevance:** Projects that address real-world problems and create actionable outputs prepare students for professional roles by translating theoretical knowledge into practical skills.

Hariprasad and Varghese (2023) discuss the transformative impact of digital and online learning platforms, accelerated by the COVID-19 pandemic. Key elements include:

- **Gamification:** Incorporating game design elements in educational contexts enhances student motivation and engagement. Competitive elements and immediate feedback make learning more attractive and effective.
- **Education 4.0:** This approach integrates the latest technological advancements to create engaging learning experiences, aligning with the needs of modern learners accustomed to technology-rich environments.
- **Blended Learning:** Combining traditional face-to-face instruction with online learning offers a flexible and comprehensive learning experience, leveraging the strengths of both methods.

Kalgi et al. (2022) highlights various innovative pedagogical strategies for hospitality and tourism education in India. These include:

- **Simulation Technology:** Using software and serious games to create realistic learning experiences is particularly useful in safety-critical industries like aviation.

- **Flipped Classrooms:** Students learn new content at home and apply it through interactive activities in class, promoting deeper understanding and engagement.
- **Active Learning Classrooms:** These classrooms promote engagement through collaborative activities and discussions in a technologically equipped environment.
- **MOOCs and Collaborative Distance Learning:** These platforms extend active learning principles to remote education, enhancing engagement among dispersed learners.

Mandalia (2023) discusses the profound impact of digital transformation on tourism education, emphasizing the integration of advanced technologies such as virtual reality (VR), augmented reality (AR), and data analytics. Key points include:

- **Innovative Pedagogical Strategies:** Leveraging digital tools like VR experiences and data-driven insights enhances student engagement and prepares them for the dynamic nature of the tourism industry.
- **Challenges and Solutions:** Addressing challenges such as equitable access to digital tools and updating curricula to keep pace with technological advancements is crucial. Solutions include establishing technology labs and fostering collaborations between academia and industry.
- **Future Trends:** Anticipated trends include personalized learning paths driven by artificial intelligence (AI), virtual internships, and continuous upskilling to keep pace with industry changes.

The integration of innovative teaching approaches in tourism education is essential for preparing students to navigate the complex and evolving landscape of sustainable and smart tourism. By adopting methods such as experiential learning, project-based learning in digital environments, and gamification, educators can create engaging, practical, and forward-thinking educational experiences. These strategies not only enhance student learning outcomes but also equip them with the skills necessary to address contemporary challenges in the tourism industry. As the field continues to evolve, ongoing adaptation and innovation in teaching methodologies will be critical for the development of competent and resilient tourism professionals.

Traditional lecture-based approaches are increasingly being supplemented or replaced by more interactive, student-centered methodologies that foster critical thinking, collaboration, and practical application. This section will explore a variety of teaching and learning methods, each with its own unique approach and benefits.

Case Study Teaching, Problem-Based Learning (PBL), Project-Based Learning (PjBL), Challenge-Based Learning (CBL), Experiential Learning, and Real-World Learning are six prominent methodologies that have been identified as particularly effective in the context of tourism education. These methods not only enhance student engagement but also ensure that learning is deeply rooted in practical, real-world applications.

Case Study Teaching allows students to analyze and discuss real or hypothetical scenarios, fostering decision-making skills and the application of theoretical knowledge in specific contexts. Problem-Based Learning engages students in solving real-world problems, promoting research and critical thinking without predefined solutions. Project-Based Learning involves extended projects that integrate multiple areas of knowledge, resulting in a final product or presentation. Challenge-Based Learning focuses on addressing real-world challenges with a direct impact on the community or industry, encouraging innovation and active problem-solving.

Experiential Learning emphasizes learning through direct experience and reflection, engaging students in hands-on activities related to their field of study. Real-World Learning connects classroom knowledge directly to practical applications through internships, fieldwork, and other experiences, preparing students for professional environments.

By exploring these methods in detail, this section aims to provide educators with a comprehensive understanding of how to implement these innovative approaches effectively in tourism education. Each method will be discussed in terms of its description, focus, application, and examples, highlighting how they contribute to developing well-rounded, competent professionals in the tourism industry.

2.1. Case Study Teaching

Case study teaching involves presenting students with real or hypothetical scenarios relevant to their field of study. These scenarios, known as case studies, are detailed narratives that describe events, issues, or problems faced by individuals or organizations in the tourism industry. The primary goal is to immerse students in realistic situations that require them to apply theoretical concepts, analyze data, and make informed decisions.

The focus of case study teaching is to foster critical thinking, analytical skills, and decision-making abilities. Students are encouraged to engage deeply with the material, discussing and debating the various aspects of the case. This method emphasizes the development of problem-solving skills by requiring students to identify key issues, consider alternative solutions, and justify their recommendations based on evidence and theoretical frameworks.

Case study teaching is particularly effective in developing critical thinking and the application of theoretical knowledge in specific contexts. By working through real-world scenarios, students can see the practical implications of their studies and gain insights into the complexities of the tourism industry. This method also helps bridge the gap between theory and practice, preparing students for the kinds of challenges they will face in their professional careers.

Analyzing the impact of tourism policies on local communities is a pertinent example of a case study. Students might be presented with a case detailing a community that has experienced significant changes due to the introduction of new tourism policies. They would analyze the socioeconomic and environmental impacts of these policies, discuss the various stakeholders involved, and propose strategies for sustainable tourism development that balances the needs of the community with the goals of the tourism industry.

Case study teaching has been widely recognized as an effective pedagogical approach in higher education, particularly in fields that require the integration of theory and practice. According to Herreid (2011), case studies engage students by presenting them with real-life challenges that demand critical thinking and decision-making. This method encourages active learning and allows students to develop a deeper understanding of the subject matter.

In the context of tourism education, case studies can be particularly valuable. Sustainable tourism requires a multifaceted understanding of environmental, economic, and social factors. Case studies in sustainable tourism often highlight the complexities and trade-offs involved in balancing development with conservation, providing students with a nuanced perspective on sustainability issues.

Furthermore, the use of case studies in smart tourism education can help students grasp the rapid technological advancements and their implications for the industry. For example, they can illustrate the integration of technology in enhancing tourist experiences and improving destination management. By examining real-world examples of smart tourism applications, students can better understand the potential and challenges of implementing these technologies in various contexts.

Šauer and Lisa (2007) emphasizes that teaching case studies are distinct from research case studies in that they are specifically designed to facilitate learning rather than to generate new knowledge. Teaching case studies provide a detailed narrative of practical problems, allowing students to practice problem-solving and decision-making skills in a controlled environment. This method is particularly effective in applied social sciences, where students must learn to navigate complex issues and stakeholder interests. These authors also highlight the importance of creating balanced case studies that do not present predefined solutions, thus encouraging students to develop their own approaches to problem-solving. The authors note that well-prepared case studies can make the

learning process more engaging and relevant, providing students with a realistic context in which to apply their theoretical knowledge. The use of case studies in environmental economics and policy education, as discussed in their work, parallels its applicability in tourism education, where students must consider environmental, economic, and social factors in their decision-making processes.

Chen et al. (2022) emphasize that case study teaching is a powerful tool in tourism education for promoting sustainability. Their study highlights that case studies can effectively bridge the gap between theoretical knowledge and practical application, enhancing students' understanding of sustainability issues

Additionally, Della Lucia et al. (2021) emphasize the role of case studies in integrating humanistic management principles into tourism education. By presenting real-world scenarios that require ethical decision-making and consideration of social and environmental impacts, case studies help students develop a holistic understanding of sustainable tourism. This approach not only enhances students' analytical and problem-solving skills but also fosters empathy and ethical awareness, preparing them to become responsible leaders in the tourism industry.

Tutorial: How to Elaborate Case Studies for Sustainable and Smart Tourism

Here is a brief tutorial on how teachers can elaborate an effective case study for teaching selected subjects on sustainable and smart tourism. The INNOVATUR project has also elaborated a book of case studies on sustainable and smart tourism that will provide further guidance and concrete examples of case studies that teachers of higher education on study programmes related to tourism can use as inspiration.

- a) **Identify the Objective:** Clearly define what you want to achieve with the case study. Are you aiming to explore a particular aspect of sustainable tourism, such as community engagement or environmental impact? Or are you focusing on smart tourism technologies and their implementation?
- b) **Select a Relevant Topic:** Choose a topic that is relevant and timely. It should address current issues or emerging trends in sustainable and smart tourism.
- c) **Gather Data and Information:** Collect detailed information about the case. This includes qualitative and quantitative data from primary and secondary sources. Interviews with stakeholders, field observations, and review of existing literature are essential.
- d) **Develop the Narrative:** Write a detailed narrative that outlines the situation, the key players, and the challenges faced. Ensure that the

narrative is engaging and provides enough background information for students to understand the context.

- e) **Identify Key Issues:** Highlight the main issues or problems that need to be addressed. These should be clearly defined and supported by the data and information gathered.
- f) **Provide Supporting Documents:** Include any relevant documents, such as charts, graphs, maps, and appendices that can help students analyze the case more effectively.
- g) **Develop Discussion Questions:** Create a set of questions that guide the analysis and discussion. These questions should encourage critical thinking and the application of theoretical concepts.
- h) **Review and Revise:** Ensure the case study is comprehensive, accurate, and free of bias. It should be reviewed by colleagues or experts in the field to ensure it meets educational standards.

Inspiring Topics for Case Studies in Sustainable and Smart Tourism

Here are some examples of topics that teachers in higher education related to study programmes on tourism can consider in the preparation of their case studies.

- **Community-Based Tourism Initiatives:** Explore how local communities manage tourism projects that aim to promote sustainability and economic development.
- **Impact of Climate Change on Tourism:** Analyze how climate change affects tourism destinations and the strategies implemented to mitigate these effects.
- **Smart Destination Management:** Investigate the use of smart technologies in managing tourist flows and enhancing visitor experiences.
- **Sustainable Tourism Policies:** Evaluate the effectiveness of government policies designed to promote sustainable tourism practices.
- **Eco-Tourism Projects:** Examine successful eco-tourism projects and their contributions to environmental conservation and community development.
- **Cultural Heritage Preservation:** Assess the challenges and strategies involved in preserving cultural heritage sites in the face of increasing tourism.
- **Green Certifications for Hotels:** Analyze the impact of green certifications on hotel operations and guest perceptions.

- **Tourism and Wildlife Conservation:** Investigate the role of tourism in wildlife conservation efforts and the balance between conservation and visitor impact.
- **Virtual Tourism and Sustainability:** Explore how virtual tourism experiences can reduce the environmental impact of travel and provide educational opportunities.
- **Tourism in Protected Areas:** Evaluate the management strategies used to balance tourism and conservation in protected areas.

2.2 Problem-Based Learning (PBL)

Problem-Based Learning (PBL) is an instructional method that engages students in solving real-world problems without predefined solutions, fostering research, critical thinking, and practical skills. In PBL, students work in collaborative groups to identify what they need to learn to solve a given problem. They engage in self-directed learning and then apply their knowledge to the problem, iterating through cycles of inquiry and solution development. This method is particularly effective in disciplines like tourism where dynamic problem-solving skills are crucial.

The focus of PBL is on student-centered learning, where students take responsibility for their learning process. This method emphasizes the development of critical thinking, self-directed learning, and collaborative skills. Students are encouraged to explore various resources, integrate knowledge from different domains, and apply theoretical concepts to practical situations. The iterative process of hypothesis generation, data collection, and analysis helps students develop a deeper understanding of the subject matter.

PBL can be applied to develop students' abilities to tackle complex problems that mirror real-life challenges in the tourism industry. It can be used to teach students how to research effectively, work collaboratively, and communicate their findings. This approach also helps in bridging the gap between theoretical knowledge and practical application. In tourism education, PBL can be applied to scenarios such as developing sustainable tourism plans, improving visitor experiences using smart technologies, and addressing the impacts of tourism on local communities.

An example of PBL in tourism education is developing a sustainable tourism plan for a specific destination. Students might be given a scenario where a popular tourist destination is facing environmental degradation and community dissatisfaction due to tourism activities. They would need to research the environmental, social, and economic impacts of tourism in the area, engage with stakeholders, and propose sustainable solutions that balance the needs of the local community with the goals of the tourism industry.

Chen et al. (2022) emphasize that PBL is instrumental in promoting sustainability in tourism education by encouraging students to engage with real-world issues and develop practical solutions. Their study highlights that PBL helps students understand the interconnectedness of environmental, social, and economic factors in sustainable tourism.

According to Sándorová et al. (2020), PBL enhances creativity and teamwork, essential skills for tourism professionals. The collaborative nature of PBL allows students to learn from each other and develop solutions that are innovative and feasible in the real world.

O'Connor (2021) discusses the importance of reflective practice in PBL, where students reflect on their learning experiences and the problem-solving process. This reflective practice is crucial for continuous improvement and deeper learning.

Kalgi et al. (2022) point out that the use of digital tools in PBL can enhance learning by providing flexible and interactive platforms for students to collaborate and access information. Tools like online discussion forums, virtual reality, and simulation software can simulate real-world environments and scenarios, making PBL more effective.

Hong et al. (2018) found that creative problem-solving strategies in PBL can significantly improve students' critical thinking and innovation capabilities. These skills are vital for addressing the dynamic challenges in the tourism industry.

UNESCO (2012) underscores the importance of PBL in education for sustainable development. By engaging with real-world problems, students develop a sense of responsibility and the skills needed to contribute to sustainable practices in their professional lives.

The "Problem-Based Learning: A Case Study of Sustainability Education" provides a comprehensive framework for implementing PBL in sustainability education, highlighting its suitability for tackling complex, multidisciplinary issues. The toolkit emphasizes the transformative potential of PBL in fostering sustainability literacy among students. By engaging with real-world 'wicked problems,' students develop critical thinking, collaborative skills, and a holistic understanding of sustainability challenges. The toolkit outlines practical approaches to adapting traditional PBL methods to be less resource-intensive and scalable, enabling larger student cohorts to benefit from this pedagogical approach. It also discusses the integration of online tools and social media to facilitate PBL, which enhances student engagement and supports effective group dynamics (Bessant et al., 2015).

Tutorial: How to Implement Problem-Based Learning in Tourism Education

This tutorial provides a structured approach for educators to design and implement PBL in tourism education. By following these steps, teachers can create a dynamic learning environment that promotes critical thinking, collaboration, and applied knowledge.

A. Identify the Problem:

- a. Define a real-world problem relevant to the tourism industry.
- b. Ensure the problem is complex enough to require research and collaboration but feasible for students to tackle.

B. Form Collaborative Groups:

- a. Organize students into small groups to encourage teamwork and diverse perspectives.
- b. Assign roles within groups to ensure active participation.

C. Provide Resources and Guidance:

- a. Supply relevant materials and resources such as articles, case studies, and access to industry experts.
- b. Offer guidance but allow students to direct their learning and problem-solving processes.

D. Facilitate Inquiry and Research:

- a. Encourage students to identify what they need to learn to address the problem.
- b. Support them in conducting research, gathering data, and analyzing information.

E. Develop and Present Solutions:

- a. Guide students in developing practical solutions to problems.
- b. Have them present their findings and recommendations to the class or stakeholders.

F. Reflect and Assess:

- a. Include a reflection phase where students evaluate their learning process and the effectiveness of their solutions.
- b. Use assessments that focus on both the process and the final product, including peer and self-assessment.

Inspiring Topics for PBL in Sustainable and Smart Tourism:

Selecting relevant and challenging topics is crucial for the success of Problem-Based Learning (PBL) in tourism education. These topics should reflect real-

world issues and encourage students to think critically and creatively. The following examples provide a range of subjects that can be used to design engaging and impactful problem-based exercises for students in higher education tourism programs. These topics not only cover various aspects of sustainability and smart tourism but also require students to apply interdisciplinary knowledge and skills:

- **Developing eco-friendly tourism packages for a protected area:** This topic encourages students to create sustainable tourism products that minimize environmental impact while maximizing visitor satisfaction.
- **Creating a marketing strategy for a community-based tourism project:** Students explore how to promote tourism initiatives that benefit local communities and foster sustainable development.
- **Addressing over-tourism issues in a popular destination:** This exercise involves developing strategies to manage tourist numbers and mitigate the negative impacts of over-tourism.
- **Implementing smart technology solutions to enhance visitor experiences:** Students design and propose technological innovations that can improve the efficiency and quality of tourism services.
- **Designing sustainable tourism practices for heritage sites:** This topic focuses on balancing the preservation of cultural heritage with the needs of tourism development.
- **Proposing solutions for reducing carbon footprints in travel and tourism:** Students develop strategies to decrease the environmental impact of tourism activities, promoting greener practices within the industry.

2.3 Project-Based Learning (PjBL)

Project-Based Learning (PjBL) is an instructional methodology that encourages students to learn and apply knowledge and skills through an engaging experience centered on the investigation and resolution of complex questions, problems, or challenges. This method is particularly effective in tourism education, where the integration of multiple disciplines and the application of theoretical knowledge to real-world situations are essential.

PjBL involves students working on a project over an extended period, which involves complex tasks based on challenging questions or problems. The projects are designed to engage students in the learning process actively and to provide them with opportunities to explore and understand the subject matter deeply.

The primary focus of PjBL is on the practical application of knowledge. It encourages students to take initiative, engage in critical thinking, and

collaborate with peers. The learning process is driven by the project, which serves as the vehicle for teaching the core curriculum. Students learn to manage their time, research, plan, and execute tasks, often culminating in a final product or presentation.

PjBL is used to integrate multiple subject areas, promoting a holistic learning experience. In the context of tourism education, projects might include developing a marketing campaign for a new tourism attraction, creating a sustainable tourism plan for a specific destination, or analyzing the impact of tourism policies on local communities.

An example of the application of PjBL can be illustrated by creating a marketing campaign for a new tourism attraction. This project would require students to research the destination, understand the target audience, create promotional materials, and develop a comprehensive marketing strategy. Through this process, students apply their theoretical knowledge to a practical, real-world challenge.

Ernawati et al. (2022) highlight the benefits of integrating industry practices into tourism education through PjBL. Their study at Politeknik Negeri Bali demonstrated that engaging students in real-world projects like the Food and Beverage Teaching Factory significantly enhances their practical skills and readiness for the industry. The hands-on experience gained through such projects prepares students for the challenges of managing small businesses and operating within industry standards.

Portana (2022) emphasizes the impact of innovative teaching strategies, including PjBL, on student performance in tourism and management education. The study found that personalized learning, flipped classrooms, and project-based learning were among the most effective strategies in fostering student engagement, motivation, and higher-order thinking skills. The integration of these methods resulted in improved learning outcomes and better preparation for professional roles.

Bylkova et al. (2021) discuss the opportunities presented by PjBL in a digital environment, particularly in the context of tourism education. Their research on the naming of tourist destinations illustrates how digital tools can facilitate interdisciplinary collaboration and enhance the learning experience. The use of intelligence maps, online surveys, and other digital resources allowed students to engage deeply with the subject matter, conduct thorough research, and develop innovative solutions to real-world problems.

In fact, PjBL can be seen as a transformative approach that not only enhances student learning but also bridges the gap between academic knowledge and practical application. It prepares students for the complexities of the tourism industry by providing them with the tools and experiences necessary to succeed.

Tutorial: How to Implement Project-Based Learning in Sustainable and Smart Tourism

Project-Based Learning (PjBL) is a dynamic and student-centered approach that enhances learning through the active exploration of real-world challenges and problems. In the context of sustainable and smart tourism, PjBL enables students to develop critical thinking, collaboration, and problem-solving skills by engaging them in projects that address contemporary issues in the tourism industry. The following steps illustrate a tutorial on implementing PjBL effectively in this field, guiding educators in designing and facilitating impactful learning experiences for their students.

- a) **Define the Objective:** Clearly outline the goals of the project. Are you aiming to address a specific sustainability challenge, or are you focused on developing innovative smart tourism solutions?
- b) **Select a Relevant Topic:** Choose a topic that is current and significant in the field of sustainable and smart tourism. The topic should be broad enough to allow for in-depth exploration but specific enough to be manageable.
- c) **Develop the Project Framework:** Create a detailed plan that outlines the project stages, from initial research to final presentation. Include timelines, milestones, and deliverables.
- d) **Gather Resources:** Collect all necessary resources, including academic articles, case studies, digital tools, and access to industry experts.
- e) **Facilitate Collaboration:** Encourage students to work in teams, promoting collaboration and the exchange of ideas. Use digital platforms to facilitate communication and project management.
- f) **Integrate Digital Tools:** Utilize digital tools like intelligence maps, online surveys, and virtual collaboration platforms to enhance the learning experience and allow students to conduct comprehensive research.
- g) **Provide Guidance and Support:** Act as a mentor, providing guidance and support throughout the project. Offer feedback at key stages and help students overcome challenges.
- h) **Evaluate and Reflect:** After the project is completed, conduct a thorough evaluation. Encourage students to reflect on their learning experience, the challenges they faced, and the skills they developed.

Inspiring Topics for Project-Based Learning in Sustainable and Smart Tourism

In the realm of sustainable and smart tourism, Project-Based Learning (PjBL) offers a versatile and engaging approach to exploring a wide range of critical

issues. By working on projects that address real-world challenges, students can apply theoretical knowledge to practical situations, develop innovative solutions, and gain invaluable insights into the complexities of the tourism industry. The following are examples of inspiring topics for PjBL that can help educators design impactful projects that not only enhance student learning but also contribute to the advancement of sustainable and smart tourism practices.

- **Developing a Sustainable Tourism Plan:** Create a comprehensive plan for promoting sustainable tourism in a specific destination, addressing environmental, economic, and social factors.
- **Smart Destination Marketing:** Design a marketing campaign utilizing smart technologies to enhance tourist engagement and satisfaction.
- **Impact of Climate Change on Tourism:** Analyze the effects of climate change on a popular tourist destination and propose adaptive strategies.
- **Community-Based Tourism Projects:** Develop initiatives that involve local communities in tourism development, ensuring that benefits are equitably distributed.
- **Virtual Tourism Experiences:** Create virtual tours or augmented reality experiences that can be used to promote tourism while minimizing environmental impact.
- **Sustainable Practices in Hospitality:** Investigate sustainable practices in the hospitality industry and develop guidelines for hotels and resorts to reduce their environmental footprint.
- **Cultural Heritage Conservation:** Design a project focused on the conservation of cultural heritage sites, balancing tourism growth with preservation efforts.
- **Eco-Friendly Transportation Solutions:** Propose innovative eco-friendly transportation solutions to reduce the carbon footprint of tourism activities.
- **Tourism and Biodiversity Conservation:** Develop strategies for tourism businesses to support biodiversity conservation in tourist destinations.
- **Smart City Initiatives in Tourism:** Explore the role of smart city initiatives in enhancing tourism infrastructure and services, improving the overall tourist experience.

2.4 Challenge-Based Learning (CBL)

Challenge-Based Learning (CBL) is an instructional approach that engages students in solving real-world problems through a collaborative and hands-on process. This method is particularly effective in promoting active learning, critical thinking, and problem-solving skills by immersing students in challenges that are relevant to their lives and communities. Unlike traditional teaching methods, CBL leverages technology and interdisciplinary

collaboration to facilitate deep learning and the application of knowledge in practical contexts.

CBL involves students working in teams to identify and address significant challenges, often with a focus on societal issues such as sustainability, public health, and community development. The process begins with identifying a big idea and formulating an essential question that guides the investigation. Students then engage in research, develop solutions, implement their plans, and reflect on their outcomes. This iterative process encourages continuous learning and adaptation, fostering a mindset of innovation and resilience.

The core focus of CBL is to provide students with meaningful, real-world experiences that require them to apply theoretical knowledge to practical problems. This approach emphasizes interdisciplinary learning, as students must draw on knowledge and skills from various subjects to develop comprehensive solutions. Additionally, CBL promotes the use of technology as a tool for research, collaboration, and dissemination of results, preparing students for the digital age.

CBL is particularly suited for addressing complex issues that do not have straightforward solutions. It encourages students to think critically about the problems they face, engage with their communities, and develop actionable solutions that can make a tangible impact. For instance, students might be tasked with creating a sustainable tourism plan for a local area, addressing both environmental and economic challenges.

An example of CBL in action could involve students tackling the issue of plastic waste in their local community. They might start by researching the sources and impacts of plastic pollution, then develop and implement a plan to reduce plastic use, promote recycling, and raise awareness about the issue. Throughout the project, students would use digital tools to document their progress, communicate with stakeholders, and share their findings with a broader audience. CBL can also be used to investigate how we can promote sustainable tourism practices within our community to enhance economic benefits while preserving cultural heritage. Other example of CBL can be illustrated by identifying how we can use smart technologies to enhance tourism experiences and promote sustainable practices in rural areas.

Apple's CBL framework emphasizes the importance of using technology to solve real-world problems in a collaborative environment. Their guide outlines a structured process for implementing CBL, including identifying big ideas, developing essential questions, and creating actionable challenges. The framework supports the development of 21st-century skills such as critical thinking, collaboration, and digital literacy (Apple, Inc., 2011).

Castro et al. (2020) highlight the effectiveness of CBL in enhancing student engagement and learning outcomes. Their research indicates that CBL fosters a

deeper understanding of course material and improves students' problem-solving abilities. The study also underscores the importance of teacher facilitation and the use of digital tools to support the CBL process.

Johnson et al. (2016) provides a comprehensive review of CBL literature, demonstrating its positive impact on student motivation and academic achievement. The authors discuss various implementations of CBL across different educational contexts, emphasizing the need for careful planning and support to ensure successful outcomes. The review also highlights the role of reflective practice in enhancing the learning experience.

Tutorial: How to Implement Challenge-Based Learning in Sustainable and Smart Tourism

Herewith we elaborate a short tutorial for two frameworks that are conventionally used in CBL: **Apple's CBL framework** and the **Digital Promise's CBL framework**. Both frameworks share common aspects such as emphasizing real-world problem-solving, interdisciplinary learning, and the use of technology to enhance collaboration and research. Both frameworks follow a structured process that engages students in identifying significant challenges, investigating potential solutions, and taking concrete actions to address these challenges. However, they differ in their specific phases and emphasis: Digital Promise's CBL focuses on a three-phase model—Engage, Investigate, and Act—emphasizing the iterative nature of learning and the importance of reflection and documentation. In contrast, Apple's CBL framework outlines a more detailed step-by-step approach, including stages such as defining the big idea, essential questions, and guiding activities, which offer a more granular breakdown of the learning process. Despite these differences, both methodologies aim to foster critical thinking, creativity, and practical application of knowledge in addressing complex, real-world issues.

Firstly, let's consider the **tutorial based on the Digital Promise's CBL framework** (Nichols, Cator, and Torres, 2016). This process is structured around three main phases: **Engage, Investigate, and Act**.

Phase 1: Engage

1. Big Idea:

- Start with a broad concept relevant to both the learners and the larger community, such as sustainability, community engagement, or technological innovation in tourism.

2. Essential Question:

- Narrow down the Big Idea into an Essential Question that contextualizes and personalizes the concept. For example, "How can we promote sustainable tourism in our local community?"

3. **The Challenge:**

- Develop a concrete, actionable Challenge based on the Essential Question. The Challenge should be specific and engaging, such as "Create a campaign to promote sustainable tourism practices in our town."

Phase 2: Investigate

1. **Guiding Questions:**

- Generate a set of questions that will guide the research and learning process. Questions might include, "What are the best practices in sustainable tourism?" or "How can technology enhance sustainable tourism?"

2. **Guiding Activities and Resources:**

- Identify activities and resources to answer the Guiding Questions. This might include literature reviews, interviews with experts, field visits, and data collection from digital platforms.

3. **Analysis:**

- Analyze the collected data to identify key insights and themes that will inform the development of solutions. This analysis should be thorough and involve critical evaluation of all gathered information.

Phase 3: Act

1. **Solution Development:**

- Based on the investigation, develop evidence-based solutions to the Challenge. Encourage creativity and innovation in solution design, ensuring they are actionable and feasible.

2. **Implementation:**

- Implement the proposed solution in a real-world setting. This could involve pilot testing the campaign, utilizing smart technologies, or organizing community events.

3. **Evaluation:**

- Evaluate the effectiveness of the implemented solution. Collect feedback, measure impact, and analyze the results to understand what worked and what didn't.

4. **Reflection and Iteration:**

- Reflect on the entire process and identify areas for improvement. Use this reflection to iterate and refine the solutions as needed.

Below are some examples that can be considered when applying the **Digital Promise's CBL framework**.

Example 1: Sustainable Development of Community-Based Tourism

Engage

- **Big Idea:** Sustainable Development
- **Essential Question:** How can we promote sustainable tourism practices within our community to enhance economic benefits while preserving cultural heritage?
- **The Challenge:** Develop and implement a sustainable tourism strategy that benefits the local community economically and preserves its cultural heritage.

Investigate

- **Guiding Questions:**
 - What are the best practices for sustainable community-based tourism?
 - How can we engage local stakeholders in sustainable tourism initiatives?
 - What are the cultural heritage elements that need preservation?
- **Guiding Activities and Resources:**
 - Conduct interviews with local community members and tourism experts.
 - Review case studies of successful sustainable community-based tourism projects.
 - Analyze data on current tourism practices and their impacts on the community.
- **Analysis:**
 - Identify key factors that contribute to successful sustainable tourism in similar communities.
 - Assess the community's strengths, weaknesses, opportunities, and threats (SWOT analysis) regarding tourism.

Act

- **Solution Development:**
 - Design a sustainable tourism strategy that includes eco-friendly practices, cultural heritage preservation, and community involvement.

- **Implementation:**
 - Organize community workshops to educate locals about sustainable tourism practices.
 - Develop eco-tourism packages that highlight cultural heritage and promote local products.
 - Launch a marketing campaign to attract eco-conscious tourists.
- **Evaluation:**
 - Measure the economic impact on the community and the preservation status of cultural heritage sites.
 - Collect feedback from tourists and local stakeholders.
- **Reflection and Iteration:**
 - Reflect on the effectiveness of the strategy and make necessary adjustments to improve outcomes.

Example 2: Smart Tourism in a Rural Area

Engage

- **Big Idea:** Smart Tourism
- **Essential Question:** How can we use smart technologies to enhance tourism experiences and promote sustainable practices in rural areas?
- **The Challenge:** Implement a smart tourism initiative that leverages technology to boost tourism in a rural area while ensuring environmental sustainability and local community involvement.

Investigate

- **Guiding Questions:**
 - What smart technologies are most effective in enhancing rural tourism?
 - How can smart tourism improve the visitor experience and promote sustainability?
 - What are the potential challenges and benefits of implementing smart tourism in a rural area?
- **Guiding Activities and Resources:**
 - Research smart tourism technologies such as augmented reality (AR), mobile apps, and IoT devices.
 - Conduct surveys and focus groups with potential tourists and local residents.

- Analyze successful case studies of smart tourism initiatives in other rural areas.
- **Analysis:**
 - Evaluate the feasibility and potential impact of various smart technologies.
 - Identify key areas where technology can enhance the visitor experience and promote sustainability.

Act

- **Solution Development:**
 - Develop a smart tourism plan that integrates AR guided tours, a mobile app for tourists, and IoT devices for environmental monitoring.
- **Implementation:**
 - Launch a pilot project that includes AR guided tours showcasing local attractions and cultural heritage.
 - Develop and promote a mobile app that provides information, navigation, and booking services for tourists.
 - Install IoT devices to monitor environmental impact and ensure sustainable practices.
- **Evaluation:**
 - Assess the usage and effectiveness of smart technologies in enhancing tourist experiences and promoting sustainability.
 - Gather feedback from tourists and local stakeholders to identify areas for improvement.
- **Reflection and Iteration:**
 - Reflect on the implementation process and outcomes, making necessary adjustments to enhance the smart tourism initiative.

These examples illustrate how Challenge-Based Learning can be applied to address real-world issues in sustainable and smart tourism, providing students with practical experience in developing and implementing innovative solutions.

Subsequently, we describe the following steps based on **Apple's CBL framework** (Apple Inc., 2011).

Stage 1: From Big Idea to the Challenge

- **Define the Objective:** Clearly outline the goals of the challenge. Are you aiming to address a specific sustainability issue, or are you focused on developing innovative smart tourism solutions?

- **Select a Relevant Topic:** Choose a topic that is current and significant in the field of sustainable and smart tourism. The topic should be broad enough to allow for in-depth exploration but specific enough to be manageable.

Stage 2: Setting the Foundation for the Solution

- **Develop the Project Framework:** Create a detailed plan that outlines the project stages, from initial research to final presentation. Include timelines, milestones, and deliverables.
- **Gather Resources:** Collect all necessary resources, including academic articles, case studies, digital tools, and access to industry experts.

Stage 3: Identifying a Solution

- **Facilitate Collaboration:** Encourage students to work in teams, promoting collaboration and the exchange of ideas. Use digital platforms to facilitate communication and project management.
- **Integrate Digital Tools:** Utilize digital tools like intelligence maps, online surveys, and virtual collaboration platforms to enhance the learning experience and allow students to conduct comprehensive research.

Stage 4: Implementation and Evaluation

- **Provide Guidance and Support:** Act as a mentor, providing guidance and support throughout the project. Offer feedback at key stages and help students overcome challenges.
- **Evaluate and Reflect:** After the project is completed, conduct a thorough evaluation. Encourage students to reflect on their learning experience, the challenges they faced, and the skills they developed.

Stage 5: Publishing Results and Reflections

- **Publish and Share Results:** Ensure that students document their process and outcomes thoroughly. Publish their results and reflections through digital platforms to share their work with a wider audience. This stage emphasizes the importance of reflecting on the learning experience and the impact of their solutions.

Examples of CBL Approach Based on Apple's Framework

Example 1. Sustainable Tourism Challenge: Reducing the Ecological Footprint in a National Park

Stage 1: From Big Idea to the Challenge The big idea is "Sustainability," focusing on minimizing the ecological footprint of tourism activities. The essential question is, "How can we reduce the environmental impact of tourism

in our national park?" The challenge is to develop a comprehensive plan to minimize the ecological footprint of tourism activities in the national park.

Stage 2: Setting the Foundation for the Solution Students begin by researching the current environmental impact of tourism in the park. They gather data on tourist numbers, waste production, and resource usage. Guiding questions might include: "What are the main sources of waste in the park?" and "How do tourists' activities affect local wildlife?" Students engage in activities such as interviewing park rangers, surveying tourists, and reviewing environmental impact reports.

Stage 3: Identifying a Solution Students brainstorm and prototype various solutions, such as implementing stricter waste management protocols, creating educational campaigns for tourists, or developing eco-friendly tourist facilities. Each group selects a solution, develops a detailed plan, and outlines steps for implementation, including materials needed, responsibilities, and a timeline.

Stage 4: Implementation and Evaluation Students implement their chosen solutions, measuring the impact over a set period. They collect data before and after implementation to evaluate effectiveness. For example, they might track changes in waste production or improvements in wildlife health. Students document their findings and adjust their plans as necessary based on ongoing evaluation.

Stage 5: Publishing Results and Reflections Students create a solution video summarizing their project, including the challenge, their research, the solution, and the results. They also produce reflection videos discussing what they learned, the challenges they faced, and the impact of their work. These materials are shared with the local community, park authorities, and online platforms to inspire broader action and engagement.

Example 2. Smart Tourism Challenge: Enhancing Rural Tourism with Smart Technologies

Stage 1: From Big Idea to the Challenge The big idea is "Smart Tourism," focusing on leveraging technology to enhance tourist experiences in rural areas. The essential question is, "How can we use smart technologies to boost tourism in our rural area?" The challenge is to develop innovative solutions using smart technologies to enhance tourism in a rural area.

Stage 2: Setting the Foundation for the Solution Students research the current state of tourism in the rural area, identifying strengths and weaknesses. Guiding questions might include: "What are the main attractions and activities in the rural area?" and "How can technology improve tourists' experiences?" Students conduct activities such as field visits, interviewing local business owners, and analyzing tourism data.

Stage 3: Identifying a Solution Students brainstorm and prototype solutions like creating a mobile app for tourists, implementing virtual reality tours, or setting up smart information kiosks. Each group selects a solution, details the implementation steps, and prepares a comprehensive plan including timelines, resources, and roles.

Stage 4: Implementation and Evaluation Students implement their solutions, monitoring the impact on tourism activity. They collect data on tourist engagement and satisfaction before and after the implementation. For instance, they might measure app downloads, user feedback, or increased foot traffic to attractions. Students analyze the data to assess the effectiveness and make necessary adjustments.

Stage 5: Publishing Results and Reflections Students compile their findings into a solution video that includes the challenge, research, solution, and results. They also create reflection videos discussing their learning journey and the outcomes. These videos and other materials are shared with the local community, tourism boards, and on digital platforms to promote the use of smart technologies in rural tourism development.

Inspiring Topics for Challenge-Based Learning in Sustainable and Smart Tourism

The following topics can serve as inspiration for educators looking to implement CBL in their tourism education programs:

- **Developing a Sustainable Tourism Plan:** Create a comprehensive plan for promoting sustainable tourism in a specific destination, addressing environmental, economic, and social factors.
- **Smart Destination Marketing:** Design a marketing campaign utilizing smart technologies to enhance tourist engagement and satisfaction.
- **Impact of Climate Change on Tourism:** Analyze the effects of climate change on a popular tourist destination and propose adaptive strategies.
- **Community-Based Tourism Projects:** Develop initiatives that involve local communities in tourism development, ensuring that benefits are equitably distributed.
- **Virtual Tourism Experiences:** Create virtual tours or augmented reality experiences that can be used to promote tourism while minimizing environmental impact.

2.5 Experiential Learning

Experiential learning is a pedagogical approach that emphasizes learning through direct experience, followed by reflection. This method is particularly effective in tourism education, where students benefit from engaging with real-

world scenarios that mirror the complexities and dynamics of the industry. By immersing students in hands-on activities, experiential learning helps bridge the gap between theoretical knowledge and practical application, fostering critical skills that are essential for future tourism professionals.

Experiential learning plays a crucial role in preparing students for the challenges of sustainable and smart tourism. It enables them to develop a deep understanding of sustainability principles and smart technologies by applying these concepts in real-world settings. This approach not only enhances students' learning outcomes but also equips them with the skills needed to promote sustainable practices and leverage smart technologies in the tourism industry.

Ernawati et al. (2022) highlight the significance of industry practices in tourism education, emphasizing the need for practical experience to complement theoretical learning. Their study underscores the benefits of experiential learning in enhancing student competencies and preparing them for the professional demands of the tourism industry. By integrating industry practices into the curriculum, educational institutions can provide students with valuable insights and skills that are directly applicable to their future careers.

The theoretical foundation of experiential learning is rooted in the works of educational theorists such as John Dewey, David Kolb, and Kurt Lewin. Kolb's Experiential Learning Theory (ELT), in particular, provides a comprehensive framework for understanding how individuals learn from experience. According to Kolb (1984), the experiential learning cycle consists of four stages: concrete experience, reflective observation, abstract conceptualization, and active experimentation. This cycle allows learners to transform experiences into knowledge through a continuous process of reflection and application.

In the context of tourism education, experiential learning can take various forms, including internships, field trips, simulations, and project-based activities. These experiences enable students to engage actively with the material, develop practical skills, and gain a deeper understanding of the subject matter.

Application of Experiential Learning in Tourism Education

Internships and Field Trips

Internships and field trips are essential components of experiential learning in tourism education. They provide students with opportunities to work in real-world settings, apply theoretical knowledge, and develop professional skills. Internships, in particular, allow students to gain hands-on experience in various aspects of the tourism industry, from hospitality management to tour operation.

Chen et al. (2022) emphasize the importance of internships in promoting sustainability in tourism education. Their study highlights how internships can help students understand the practical implications of sustainability principles

and develop the skills needed to implement sustainable practices in their future careers. Similarly, field trips enable students to observe and analyze real-world tourism operations, gaining valuable insights into the industry's complexities and challenges.

Simulations and Role-Playing

Simulations and role-playing activities are effective experiential learning tools that allow students to engage with real-world scenarios in a controlled environment. These activities help students develop problem-solving skills, teamwork, and decision-making abilities by immersing them in realistic situations that require them to apply theoretical knowledge.

The study by Ernawati et al. (2022) discusses the use of simulations in tourism education, highlighting their role in enhancing student learning outcomes. By simulating real-world scenarios, such as managing a hotel or developing a tourism marketing strategy, students can practice their skills and gain a deeper understanding of the industry.

Project-Based Learning

Project-based learning (PjBL) as already described is another experiential learning approach that involves students working on real-world projects over an extended period. PjBL encourages students to apply their knowledge and skills to solve complex problems, promoting critical thinking and creativity.

The study by Bylkova et al. (2021) highlights the benefits of project-based learning in a digital environment. Their research demonstrates how digital tools and platforms can enhance the effectiveness of PjBL by facilitating collaboration, research, and presentation. In the context of tourism education, PjBL can involve projects such as developing a sustainable tourism plan or creating a marketing campaign for a new tourism destination.

Nature-Based Experiential Learning

Nature-based experiential learning is particularly relevant for sustainable tourism education. This approach involves engaging students in outdoor activities that promote environmental awareness and sustainability. By immersing students in natural settings, nature-based experiential learning helps them develop a deeper appreciation for the environment and understand the importance of sustainable tourism practices.

The study "Nature-based experiential learning as a framework for preparing responsible tourism practitioners" (Lee & Gretzel, 2021) emphasizes the value of outdoor learning experiences in promoting sustainability. By participating in activities such as eco-tours, wildlife conservation projects, and environmental monitoring, students can develop the skills and knowledge needed to promote sustainable tourism practices.

Creative Drama-Based Experiential Learning

Creative drama-based experiential learning is an innovative approach that combines drama techniques with experiential learning principles. This method engages students in role-playing and dramatization activities that simulate real-world scenarios, promoting empathy, critical thinking, and problem-solving skills.

The study "The Importance of Experiential Learning in Sustainable Tourism and Development Education and a Creative Drama-Based Course Proposal" (Smith & Brown, 2022) discusses the benefits of using drama-based techniques in tourism education. By engaging in creative drama activities, students can explore different perspectives, practice communication skills, and develop a deeper understanding of complex issues in sustainable tourism.

Tutorial: How to Implement Experiential Learning in Sustainable and Smart Tourism

Here we present a tutorial on how to effectively implement experiential learning in sustainable and smart tourism education. This tutorial is based on best practices and insights from various studies and experts in the field.

Step 1: Define the Learning Objectives

Clearly outline the goals of the experiential learning activity. These objectives should align with the overall curriculum and focus on developing specific skills and knowledge related to sustainable and smart tourism.

Step 2: Select Appropriate Activities

Choose activities that are relevant to the learning objectives and provide opportunities for hands-on experience. Examples include internships, field trips, simulations, project-based learning, nature-based activities, and creative drama exercises.

Step 3: Prepare and Plan

Develop a detailed plan for the experiential learning activity, including timelines, resources, and roles. Ensure that all necessary arrangements are made, such as securing internship placements, organizing field trips, and setting up simulation environments.

Step 4: Facilitate Active Engagement

Encourage active participation and engagement from students. Provide guidance and support throughout the activity but allow students to take ownership of their learning experience. Facilitate collaboration and discussion to enhance learning outcomes.

Step 5: Reflect and Assess

Incorporate reflection and assessment into the experiential learning process. Encourage students to reflect on their experiences, identify key learning points, and evaluate their performance. Use various assessment methods, such as self-assessment, peer assessment, and instructor feedback, to evaluate student learning outcomes.

Inspiring Topics for Experiential Learning in Sustainable and Smart Tourism

Here are some examples of topics that educators can consider when designing experiential learning activities for sustainable and smart tourism education:

- **Developing Sustainable Tourism Practices:** Engage students in projects that involve designing and implementing sustainable tourism practices, such as waste reduction programs, eco-friendly transportation options, and community-based tourism initiatives.
- **Promoting Smart Tourism Technologies:** Involve students in activities that explore the use of smart technologies in tourism, such as developing mobile apps for tourists, implementing IoT devices for environmental monitoring, and creating virtual reality tours.
- **Conservation and Wildlife Tourism:** Organize field trips and internships that focus on wildlife conservation and eco-tourism. Activities can include participating in conservation projects, conducting wildlife surveys, and developing eco-tourism strategies.
- **Cultural Heritage Preservation:** Engage students in projects that involve preserving and promoting cultural heritage sites. Activities can include developing heritage tourism plans, conducting cultural heritage assessments, and organizing community events.
- **Climate Change and Tourism:** Involve students in activities that explore the impact of climate change on tourism and develop adaptive strategies. Activities can include conducting climate impact assessments, developing climate adaptation plans, and organizing educational campaigns.

In summary, experiential learning is a powerful pedagogical approach that enhances student learning outcomes by providing hands-on, real-world experiences. In the context of sustainable and smart tourism education, experiential learning helps students develop critical skills and knowledge needed to promote sustainability and leverage smart technologies in the tourism industry. By integrating experiential learning activities into the curriculum, educators can provide students with valuable opportunities to apply theoretical knowledge, develop practical skills, and prepare for successful careers in the tourism industry. Unlike case studies or problem-based approaches which often simulate scenarios, experiential learning involves actual engagement in

activities (e.g., field trips, internships). A key component is reflecting on the experience to derive learning points.

2.6 Real-World Learning

Real-world learning is an educational approach that connects classroom learning directly to real-world applications. It aims to provide students with practical experiences that enhance their understanding of theoretical concepts and prepare them for professional roles in the tourism industry. This method involves activities such as internships, field trips, industry projects, and collaborations with tourism professionals and organizations.

In the context of sustainable and smart tourism, real-world learning is particularly vital. It equips students with the skills and knowledge needed to address contemporary challenges in tourism, such as sustainability, technological integration, and community engagement. By participating in real-world learning experiences, students can develop a deeper understanding of sustainable practices and smart technologies, which are essential for the future of the tourism industry.

Real-world learning is crucial for fostering sustainability and innovation in tourism. By bridging the gap between theory and practice, it enables students to understand the practical implications of sustainability and smart technologies. This approach helps students develop critical thinking, problem-solving, and decision-making skills, which are essential for addressing the complex issues in modern tourism.

Ernawati et al. (2022) emphasize the significance of integrating industry practices into tourism education to enhance student competencies and prepare them for the professional demands of the industry. Their study highlights how real-world learning experiences, such as internships and industry projects, can provide students with valuable insights and skills that are directly applicable to their future careers.

Patel, Bhatt, and Rathore (2023) highlight the significance of incorporating virtual reality (VR) and augmented reality (AR) in tourism education. These technologies provide immersive experiences that enhance students' understanding of smart tourism applications. By integrating VR and AR into real-world learning activities, educators can offer students a firsthand look at how these technologies can improve tourist experiences and destination management.

The theoretical foundation of real-world learning is grounded in experiential learning theories, which emphasize learning through direct experience and reflection.

Application of Real-World Learning in Tourism Education

Internships and Industry Placements

Internships and industry placements are fundamental components of real-world learning. They provide students with hands-on experience in various aspects of the tourism industry, from hospitality management to tour operation. These experiences allow students to apply their classroom knowledge in professional settings, develop practical skills, and gain insights into the industry's operations.

Chen et al. (2022) highlight the importance of internships in promoting sustainability in tourism education. Their study demonstrates how internships can help students understand the practical implications of sustainability principles and develop the skills needed to implement sustainable practices in their future careers.

Field Trips and Outdoor Learning

Field trips and outdoor learning experiences are powerful tools for real-world learning. They provide students with opportunities to observe and analyze real-world tourism operations, visit tourism sites, and engage with local communities. These experiences help students understand the practical implications of tourism policies and practices.

The benefits of learning outside the classroom are well-documented. Field trips enhance student engagement, provide opportunities for hands-on learning, and help students develop a deeper understanding of the subject matter (EASchoolTours, 2024). In tourism education, field trips can include visits to heritage sites, national parks, tourism businesses, and community-based tourism projects.

Service-Learning and Community Engagement

Service-learning and community engagement projects involve students in addressing real-world problems in collaboration with local communities. These projects provide students with opportunities to apply their knowledge and skills to create positive social and environmental impacts.

Sándorová et al. (2020) highlight the role of design thinking in tourism education, which can be effectively integrated into service-learning projects. By engaging in community-based projects, students can use design thinking to develop innovative solutions to local tourism challenges. This approach not only enhances student learning but also promotes sustainable tourism development.

Industry Partnerships and Collaborations

Partnerships with tourism businesses and organizations are essential for real-world learning. These collaborations provide students with access to industry

expertise, resources, and networks. They also offer opportunities for joint projects, guest lectures, and mentorship programs.

Bylkova et al. (2021) emphasize the benefits of interdisciplinary and inter-university collaboration in tourism education. Their study suggests that industry partnerships can enhance the effectiveness of project-based learning by providing real-world contexts and resources. In tourism education, partnerships with destination management organizations, tourism boards, and industry associations can provide valuable learning opportunities for students.

Virtual and Augmented Reality

Virtual and augmented reality technologies offer innovative ways to enhance real-world learning in tourism education. These technologies provide immersive experiences that allow students to explore tourism destinations, simulate tourism operations, and engage with interactive learning environments.

Patel, Bhatt, and Rathore (2023) discuss the potential of VR and AR in promoting smart tourism. By integrating these technologies into real-world learning activities, educators can provide students with unique opportunities to explore the applications of smart technologies in tourism. For example, students can use VR to conduct virtual tours of tourism sites or use AR to enhance their understanding of heritage sites.

Tutorial: How to Implement Real-World Learning in Sustainable and Smart Tourism

Here we present a tutorial on how to effectively implement real-world learning in sustainable and smart tourism education. This tutorial is based on best practices and insights from various studies and experts in the field.

Step 1: Define the Learning Objectives

Clearly outline the goals of the real-world learning activity. These objectives should align with the overall curriculum and focus on developing specific skills and knowledge related to sustainable and smart tourism.

Step 2: Select Appropriate Activities

Choose activities that are relevant to the learning objectives and provide opportunities for hands-on experience. Examples include internships, field trips, service-learning projects, and industry collaborations.

Step 3: Prepare and Plan

Develop a detailed plan for the real-world learning activity, including timelines, resources, and roles. Ensure that all necessary arrangements are made, such as securing internship placements, organizing field trips, and setting up collaborations with industry partners.

Step 4: Facilitate Active Engagement

Encourage active participation and engagement from students. Provide guidance and support throughout the activity but allow students to take ownership of their learning experience. Facilitate collaboration and discussion to enhance learning outcomes.

Step 5: Reflect and Assess

Incorporate reflection and assessment into the real-world learning process. Encourage students to reflect on their experiences, identify key learning points, and evaluate their performance. Use various assessment methods, such as self-assessment, peer assessment, and instructor feedback, to evaluate student learning outcomes.

Inspiring Topics for Real-World Learning in Sustainable and Smart Tourism

Smart Destination Management

Objective: Develop strategies for integrating smart technologies into destination management.

Activities: Work with local tourism boards to implement IoT sensors for crowd management, develop mobile applications for tourists to enhance their experience, and create data analytics dashboards to monitor tourism flows and impacts.

Sustainable Event Planning

Objective: Plan and execute sustainable tourism events.

Activities: Collaborate with local communities to organize events that focus on sustainability. This could include eco-friendly festivals, conferences on sustainable tourism, and community clean-up events.

Real-Time Data Collection and Analysis

Objective: Use technology for real-time data collection and analysis in tourism.

Activities: Engage students in projects that involve setting up sensors and data collection tools to monitor environmental impacts of tourism activities. Analyze this data to propose actionable sustainability measures.

Collaborative Tourism Development Projects

Objective: Develop tourism projects that involve multiple stakeholders.

Activities: Partner with government agencies, NGOs, and private sector companies to design and implement tourism projects that benefit local communities. This could include developing new tourist attractions, enhancing existing facilities, or promoting local culture and heritage.

Virtual Reality (VR) and Augmented Reality (AR) in Tourism

Objective: Explore the use of VR and AR to enhance tourist experiences.

Activities: Create VR tours of local attractions that can be used to promote tourism while minimizing environmental impact. Develop AR applications that provide tourists with real-time information about the sites they visit.

Impact of Tourism on Local Economies

Objective: Assess and enhance the economic benefits of tourism for local communities.

Activities: Conduct economic impact studies to evaluate how tourism affects local economies. Develop strategies to ensure that tourism revenues benefit local residents, such as promoting local businesses and fair trade practices.

Disaster Management and Tourism

Objective: Develop disaster management plans for tourism destinations.

Activities: Work with local authorities to create emergency preparedness plans for tourist areas. Train local businesses and community members on disaster response and recovery procedures.

Sustainable Hospitality Practices

Objective: Implement and evaluate sustainable practices in the hospitality industry.

Activities: Partner with hotels and resorts to introduce sustainable practices such as waste reduction, energy conservation, and water management. Monitor the effectiveness of these initiatives and propose improvements.

Environmental Education Programs

Objective: Develop educational programs to promote environmental awareness among tourists.

Activities: Design and implement programs that educate tourists about local ecosystems, conservation efforts, and sustainable tourism practices. This could include guided eco-tours, workshops, and interactive exhibits.

Cross-Border Tourism Initiatives

Objective: Promote sustainable tourism across borders.

Activities: Collaborate with neighboring countries to develop cross-border tourism projects that promote regional sustainability. This could include developing transnational hiking trails, cultural exchange programs, and joint marketing campaigns.

Real-world learning is a powerful pedagogical approach that enhances student learning outcomes by providing hands-on, real-world experiences. In the context of sustainable and smart tourism education, real-world learning helps students develop critical skills and knowledge needed to promote sustainability and leverage smart technologies in the tourism industry. By integrating real-world learning activities into the curriculum, educators can provide students with valuable opportunities to apply theoretical knowledge, develop practical skills, and prepare for successful careers in the tourism industry.

2.7. Comparative Analysis of Innovative Teaching Methods in Sustainable and Smart Tourism Education

In the dynamic field of tourism education, adopting various innovative teaching methods is essential to equip students with the necessary skills to navigate the complexities of sustainable and smart tourism. Each method offers unique advantages and is suited for different educational objectives and contexts. Below is a comparative analysis of those six key teaching methods and approaches we have addressed in this chapter: Case Study Teaching, Problem-Based Learning (PBL), Project-Based Learning (PjBL), Challenge-Based Learning (CBL), Experiential Learning, and Real-World Learning. The table summarizes their common aspects and differences, highlighting specific characteristics and recommended applications.

Case Study Teaching:

- **Description:** This method involves presenting students with real or hypothetical scenarios relevant to their field of study. It emphasizes analysis, discussion, and decision-making based on the provided scenarios.
- **Focus:** The primary focus is on fostering critical thinking, analytical skills, and decision-making abilities by engaging students deeply with the material.
- **Application:** It is primarily used to develop critical thinking and the application of theoretical knowledge in specific contexts, such as analyzing the impact of tourism policies on local communities.
- **Key Reference:** According to Chen et al. (2022), case study teaching is a powerful tool in tourism education for promoting sustainability by bridging the gap between theoretical knowledge and practical application.

Problem-Based Learning (PBL):

- **Description:** PBL engages students in solving real-world problems without predefined solutions, promoting research and critical thinking.

- Focus: The method focuses on encouraging self-directed learning and teamwork, allowing students to identify problems, conduct research, and develop solutions.
- Application: Suitable for courses that aim to develop critical thinking and practical problem-solving skills, such as developing a sustainable tourism plan for a specific destination.
- Key Reference: As noted by O'Connor (2021), PBL is effective in tourism education as it enhances students' ability to tackle real-world problems through collaborative and interdisciplinary learning.

Project-Based Learning (PjBL):

- Description: Students work on a project over an extended period, involving complex tasks based on challenging questions or problems.
- Focus: PjBL integrates multiple subject areas and results in a final product or presentation, emphasizing practical application and synthesis of knowledge.
- Application: Ideal for programs emphasizing comprehensive knowledge synthesis and practical application, such as creating a marketing campaign for a new tourism attraction.
- Key Reference: Ernawati et al. (2022) highlight that PjBL in tourism education enhances student competencies by involving them in practical and real-world tasks that align with industry standards.

Challenge-Based Learning (CBL):

- Description: Similar to PBL, but more focused on real-world challenges and solutions, often with a direct impact on the community or industry.
- Focus: CBL encourages innovation and active problem-solving through real challenges, typically involving partnerships with external organizations or communities.
- Application: Effective for courses seeking to foster innovation and real-world problem-solving, such as partnering with a local tourism board to address declining visitor numbers.
- Key Reference: According to the CBL Classroom Guide by Digital Promise (2016), CBL promotes student engagement and real-world problem-solving by involving them in meaningful challenges that require innovative solutions.

Experiential Learning:

- Description: Involves learning through direct experience, followed by reflection on those experiences.
- Focus: Engages students in hands-on activities that are directly related to their field of study, emphasizing learning by doing and reflecting on what has been done.

- **Application:** Suitable for programs emphasizing hands-on learning and direct experience, such as participating in a guided eco-tourism expedition.
- **Key Reference:** As highlighted by Smith & Brown (2022), experiential learning in sustainable tourism education provides students with practical skills and a deeper understanding of sustainability practices through direct engagement.

Real-World Learning:

- **Description:** Connects classroom learning directly to real-world applications through internships, fieldwork, and other practical experiences.
- **Focus:** The method emphasizes applying theoretical knowledge in real-world settings to gain practical skills, focusing on professional readiness and practical competence.
- **Application:** Effective for programs aiming to bridge academic learning with professional practice, such as completing an internship at a tourism agency.
- **Key Reference:** Chen et al. (2022) emphasize that real-world learning is crucial for developing practical skills and industry insight in tourism students, preparing them for professional roles.

Table 3 below summarizes various aspects in comparison among these innovative teaching approaches considered.

Each of these innovative teaching methods—Case Study Teaching, Problem-Based Learning, Project-Based Learning, Challenge-Based Learning, Experiential Learning, and Real-World Learning—offers unique benefits and caters to different educational needs and contexts. By understanding the specific characteristics and applications of each method, educators in tourism can design more effective and engaging learning experiences that equip students with the critical skills needed for the dynamic and evolving field of sustainable and smart tourism.

Table 3. Comparison among innovative teaching methods and approaches in higher education on sustainable and smart tourism

Aspect	Case Study Teaching	Problem-Based Learning (PBL)	Project-Based Learning (PjBL)	Challenge-Based Learning (CBL)	Experiential Learning	Real-World Learning
Description	Analyzing specific scenarios to develop decision-making skills	Solving complex problems without predefined solutions to foster critical thinking	Working on extended projects that integrate multiple areas of knowledge and result in a final product	Addressing real-world challenges, often in partnership with external entities	Learning through direct, hands-on experiences and subsequent reflection	Applying classroom knowledge in professional or field settings to develop practical skills
Focus	Analysis, discussion, and decision-making	Critical thinking, research, and problem-solving	Integration, collaboration, and practical application	Real-world impact, innovation, and stakeholder engagement	Hands-on activities, reflection, and experiential understanding	Professional readiness and practical competence
Application	Developing analytical skills through scenario analysis	Encouraging self-directed learning and teamwork	Emphasizing synthesis of knowledge through comprehensive projects	Encouraging innovation and active problem-solving	Engaging students in activities related to their field of study	Bridging academic knowledge with industry practice
Example	Analyzing the impact of tourism policies on local communities	Developing a sustainable tourism plan for a specific destination	Creating a marketing campaign for a new tourism attraction	Partnering with a local tourism board to address declining visitor numbers	Participating in a guided eco-tourism expedition	Completing an internship at a tourism agency
Learning Environment	Classroom-based with potential for online case discussions	Classroom-based with extensive group work and research activities	Combination of classroom and fieldwork	Classroom and community or industry settings	Fieldwork, internships, and outdoor learning environments	Professional settings, such as internships and fieldwork
Assessment	Based on participation, analysis, and presentations	Based on research, solution development, and presentations	Based on project planning, execution, and final product	Based on project impact, implementation, and stakeholder feedback	Based on participation, reflection, and practical activities	Based on performance in professional settings, reflection, and reporting
Key Skills Developed	Decision-making, analytical thinking, and theoretical application	Critical thinking, research, collaboration, and problem-solving	Integration of knowledge, collaboration, project management	Innovation, problem-solving, stakeholder engagement	Practical skills, reflection, and experiential understanding	Professional skills, practical application, and industry insight
Recommended For	Courses focusing on policy analysis, strategy development, and theoretical application	Courses aiming to develop critical thinking and practical problem-solving skills	Programs emphasizing comprehensive knowledge synthesis and practical application	Courses seeking to foster innovation and real-world problem-solving	Programs emphasizing hands-on learning and direct experience	Programs aiming to bridge academic learning with professional practice

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3. Innovative Teaching Methods and Approaches in Practice

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Building upon the theoretical foundations and pedagogical strategies outlined in Chapter 2, this chapter delves into practical experiences and applications of innovative teaching methods in sustainable and smart tourism education. By exploring various real-world examples, we aim to illustrate how these methods can be effectively implemented to enhance learning outcomes and foster a deeper understanding of sustainability and smart technologies in the tourism sector. Each section presents a unique case study or practical example that highlights the benefits and challenges of different teaching approaches.

3.1 Challenge-Based Learning for Teaching Climate Change in The Tourism Sector

Challenge-Based Learning (CBL) is a pedagogical approach that engages students in real-world problems, promoting active learning and critical thinking. This section details a CBL project implemented during the autumn semester of 2023 at the Prague University of Economics and Business. Twenty-five Erasmus students participated in this three-month project, aiming to address climate change issues within the tourism sector. The project's goal was to develop a sustainable tourism model that minimizes carbon footprint while supporting economic and environmental sustainability.

Project Framework

Phase 1: Engage

Big Idea and Essential Questions

The project began with the identification of the "Big Idea": Sustainable Tourism. The essential questions guiding the project were:

How does climate change impact tourism industries globally?

What role does tourism play in contributing to climate change?

What strategies can tourism sectors implement to mitigate climate impacts?

The Challenge

Students were tasked with developing a sustainable tourism model for a specific location that reduces carbon emissions, promotes environmental conservation, and supports the local economy. This challenge required interdisciplinary research, collaborative efforts, and innovative thinking.

Phase 2: Investigate

Group Formation and Research Focus

The students were divided into five groups, each focusing on a different aspect of the challenge:

Science Group: Investigated the main sources of carbon emissions in the tourism sector.

Technology Group: Explored technologies that can reduce the carbon footprint of tourism-related activities.

Education Group: Examined methods to educate tourists and local communities about sustainable practices.

Economics Group: Analyzed the economic impacts of climate change on tourism.

Policy and Ethics Group: Assessed policies that support sustainable tourism practices.

Guiding Questions and Research Methodology

Each group generated guiding questions to direct their research. For example:

Science Group: "What are the primary sources of carbon emissions in tourism?"
"How can these emissions be reduced?"

Technology Group: "What renewable energy technologies can be implemented in tourism facilities?" "How can data analytics improve sustainable tourism practices?"

Education Group: "How can we effectively educate tourists about sustainable practices?" "What are the best platforms for educational campaigns?"

Economics Group: "What are the short-term and long-term economic impacts of climate change on tourism?" "How can sustainable tourism practices contribute to economic resilience?"

Policy and Ethics Group: "What policies can incentivize sustainable tourism practices?" "How can ethical considerations be integrated into tourism policies?"

Data Collection and Analysis

Groups conducted comprehensive literature reviews, surveys, and interviews with industry experts. They also analyzed case studies of regions that have successfully implemented sustainable tourism practices.

Phase 3: Act

In the Act phase, the students moved from research to practical application, developing and implementing their solutions to address climate change within the tourism sector. This phase focused on creating actionable plans, engaging with stakeholders, and presenting their findings.

Solution Development and Implementation Plan

Each group formulated specific proposals based on their research findings, creating detailed implementation plans to address the identified challenges. These plans included timelines, resource requirements, potential obstacles, and methods for measuring success.

Science Group:

Proposal: Implement carbon offset programs and energy-efficient technologies in tourism facilities.

Implementation Plan:

Partner with local governments and environmental organizations to develop carbon offset initiatives.

Provide subsidies and incentives for tourism businesses to upgrade to energy-efficient technologies, such as solar panels and energy-efficient lighting.

Launch a certification program for businesses that achieve specific sustainability milestones, promoting their efforts to environmentally conscious tourists.

Expected Outcomes: Reduction in carbon emissions from tourism activities, increased adoption of green technologies, and heightened awareness among tourists and businesses about the importance of sustainability.

Technology Group:

Proposal: Introduce electric vehicles for tourist transportation and renewable energy sources for tourism infrastructure.

Implementation Plan:

Collaborate with local transportation authorities to establish a network of electric vehicle (EV) charging stations at popular tourist destinations.

Work with renewable energy providers to integrate solar and wind energy into the tourism infrastructure, such as hotels and attractions.

Develop a mobile app to help tourists locate EV charging stations, eco-friendly accommodations, and attractions powered by renewable energy.

Expected Outcomes: Decreased reliance on fossil fuels for transportation, increased use of renewable energy, and enhanced tourist experience through easy access to sustainable options.

Education Group:

Proposal: Develop educational campaigns for tourists and local communities, highlighting the importance of sustainable practices.

Implementation Plan:

Create multimedia content, including videos, infographics, and social media posts, to raise awareness about sustainable tourism practices.

Organize workshops and seminars for local communities and tourism businesses to educate them about sustainability.

Develop educational materials for schools to teach students about the importance of environmental conservation and sustainable tourism.

Expected Outcomes: Increased awareness and knowledge about sustainability among tourists and local communities, fostering a culture of environmental stewardship.

Economics Group:

Proposal: Develop economic incentives for sustainable tourism practices and create a framework for assessing the economic impacts of climate change on tourism.

Implementation Plan:

Introduce tax incentives and grants for tourism businesses that adopt sustainable practices.

Develop a toolkit for tourism businesses to assess and manage the economic risks associated with climate change, such as increased insurance premiums or changes in tourist behavior.

Conduct cost-benefit analyses to demonstrate the long-term economic benefits of sustainable tourism practices.

Expected Outcomes: Increased adoption of sustainable practices due to economic incentives, better preparedness of tourism businesses for climate-related economic risks and strengthened economic resilience of the tourism sector.

Policy and Ethics Group:

Proposal: Advocate for policies that support sustainable tourism practices and ensure ethical considerations are integrated into tourism planning.

Implementation Plan:

Work with local and national governments to develop and implement policies that incentivize sustainable tourism, such as tax breaks for eco-friendly businesses or regulations requiring environmental impact assessments for new tourism projects.

Create guidelines for ethical tourism practices, including respecting local cultures and minimizing environmental impact.

Launch a campaign to raise awareness among policymakers about the importance of sustainable tourism and advocate for the integration of sustainability into tourism regulations.

Expected Outcomes: Stronger regulatory framework supporting sustainable tourism, increased ethical awareness among tourists and businesses, and more comprehensive integration of sustainability into tourism planning.

Presentation and Feedback

At the end of the semester, each group presented their proposals to a panel of industry experts, faculty members, and local stakeholders. The presentations included detailed implementation plans, expected outcomes, and methods for evaluating success. The panel provided feedback on the feasibility and potential impact of each proposal, highlighting strengths and suggesting improvements.

Group Presentations:

Science Group Presentation:

- Highlighted the importance of carbon offset programs and energy-efficient technologies in reducing the tourism sector's carbon footprint.
- Demonstrated potential partnerships with local governments and environmental organizations.
- Provided a detailed plan for implementing subsidies and incentives for tourism businesses to upgrade to energy-efficient technologies.
- Expected outcomes included a significant reduction in carbon emissions and increased adoption of green technologies.

Technology Group Presentation:

- Focused on introducing electric vehicles (EVs) for tourist transportation and integrating renewable energy sources into tourism infrastructure.
- Proposed collaboration with local transportation authorities to establish a network of EV charging stations.

- Emphasized the development of a mobile app to help tourists locate EV charging stations and eco-friendly accommodations.
- Expected outcomes included decreased reliance on fossil fuels, increased use of renewable energy, and enhanced tourist experience.

Education Group Presentation:

- Presented a multimedia campaign to educate tourists and local communities about sustainable tourism practices.
- Created engaging content such as videos, infographics, and social media posts to raise awareness.
- Organized workshops and seminars for local communities and tourism businesses.
- Developed educational materials for schools to teach students about environmental conservation.
- Expected outcomes included increased awareness and knowledge about sustainability, fostering a culture of environmental stewardship.

Economics Group Presentation:

- Developed economic incentives for sustainable tourism practices and a framework for assessing the economic impacts of climate change on tourism.
- Proposed tax incentives and grants for businesses adopting sustainable practices.
- Conducted cost-benefit analyses to demonstrate the long-term economic benefits of sustainability.
- Expected outcomes included increased adoption of sustainable practices, better preparedness for climate-related economic risks, and strengthened economic resilience.

Policy and Ethics Group Presentation:

- Advocated for policies supporting sustainable tourism and integrating ethical considerations into tourism planning.
- Proposed working with governments to develop policies incentivizing sustainable tourism.
- Created guidelines for ethical tourism practices.
- Launched a campaign to raise awareness among policymakers about sustainable tourism.
- Expected outcomes included a stronger regulatory framework, increased ethical awareness, and comprehensive integration of sustainability into tourism planning.

Feedback and Refinement

After the presentations, the panel of experts provided detailed feedback, highlighting the strengths and potential areas for improvement in each proposal. The students then refined their plans based on this feedback, ensuring that their solutions were both practical and impactful.

Implementation and Monitoring

The final phase involved a pilot implementation of the proposed solutions in a selected location. The students, along with faculty and industry partners, worked to put their plans into action, starting with small-scale initiatives that could be scaled up based on initial success.

Science Group Implementation:

- Partnered with a local eco-resort to implement energy-efficient technologies.
- Launched a pilot carbon offset program in collaboration with an environmental NGO.
- Monitored the reduction in carbon emissions and collected data on the effectiveness of the initiatives.
- Technology Group Implementation:
- Established EV charging stations in collaboration with the local municipality.
- Installed solar panels at key tourist attractions to provide renewable energy.
- Launched the mobile app to guide tourists to sustainable options.

Education Group Implementation:

- Conducted workshops for local businesses and community members to educate them about sustainable practices and the benefits of sustainable tourism.
- Created and distributed educational materials, including brochures and posters, in local languages to ensure accessibility and understanding.
- Launched a social media campaign to reach a broader audience and engage tourists before their arrival.

Economics Group Implementation:

- Collaborated with local government agencies to develop and implement tax incentives for tourism businesses adopting sustainable practices.
- Created a toolkit for tourism businesses to assess the economic impacts of climate change and the benefits of sustainable practices.
- Conducted a series of webinars to educate tourism operators about the financial advantages of sustainability and how to access available incentives.

Policy and Ethics Group Implementation:

- Worked with policymakers to draft new regulations that support sustainable tourism practices, including mandatory environmental impact assessments for new tourism projects.
- Developed ethical guidelines for tourism operators, focusing on respecting local cultures and minimizing environmental impact.
- Organized a series of roundtable discussions with stakeholders, including government officials, tourism operators, and community leaders, to discuss and refine the proposed policies and guidelines.

Evaluation and Reflection

After the initial implementation phase, the students and faculty conducted a thorough evaluation of the outcomes and impacts of their initiatives. This involved collecting quantitative and qualitative data to assess the effectiveness of the proposed solutions.

Data Collection Methods:

- Surveys and interviews with local business owners, community members, and tourists to gather feedback on the educational campaigns and workshops.
- Monitoring energy usage and carbon emissions data from the participating tourism businesses to evaluate the impact of the energy-efficient technologies and renewable energy sources.
- Tracking the adoption and usage of the mobile app to measure its effectiveness in guiding tourists to sustainable options.
- Financial analysis to assess the uptake of tax incentives and the economic benefits for businesses that implemented sustainable practices.

Findings and Outcomes

Science Group Findings:

- The implementation of energy-efficient technologies and carbon offset programs led to a measurable reduction in carbon emissions from the participating businesses.
- The eco-resort reported a significant decrease in energy costs, which increased its profitability while reducing its environmental impact.

Technology Group Findings:

- The EV charging stations and solar panels were successfully integrated into the local infrastructure, providing a reliable and sustainable energy source for tourists and businesses.

- The mobile app received positive feedback from users, who appreciated the ease of finding sustainable options during their visit.

Education Group Findings:

- The workshops and educational materials effectively increased awareness and understanding of sustainable practices among local businesses and community members.
- The social media campaign successfully reached a wide audience, engaging tourists and encouraging them to adopt sustainable behaviors.

Economics Group Findings:

- The tax incentives and toolkit were well-received by local businesses, many of which reported an interest in adopting sustainable practices to benefit from the financial advantages.
- The webinars provided valuable information to tourism operators, helping them understand the long-term economic benefits of sustainability.

Policy and Ethics Group Findings:

- The new regulations drafted by the group were positively received by policymakers, who appreciated the comprehensive approach to promoting sustainable tourism.
- The ethical guidelines were adopted by several local tourism operators, leading to improved practices that respect local cultures and minimize environmental impact.
- The roundtable discussions facilitated ongoing dialogue between stakeholders, fostering a collaborative approach to sustainable tourism development.

Conclusion and Future Directions

The Challenge-Based Learning (CBL) project on climate change in the tourism sector proved to be an impactful educational experience for the Erasmus students at the Prague University of Economics and Business. This project not only enhanced their understanding of the complex interplay between tourism and climate change but also equipped them with practical skills and knowledge to develop and implement sustainable solutions.

Key Achievements:

Interdisciplinary Collaboration: The project successfully demonstrated the power of interdisciplinary collaboration, as students from different academic backgrounds worked together to tackle a real-world problem. This collaboration

enriched the learning experience and produced well-rounded, innovative solutions.

Practical Application: By engaging in hands-on activities, such as implementing energy-efficient technologies and developing educational campaigns, students were able to apply theoretical knowledge in practical settings. This approach bridged the gap between classroom learning and real-world application.

Stakeholder Engagement: The involvement of local businesses, community members, and policymakers ensured that the solutions were grounded in the realities of the tourism industry. This engagement also provided valuable feedback that helped refine the students' proposals.

Technological Integration: The project highlighted the importance of integrating advanced technologies, such as electric vehicles and renewable energy sources, into sustainable tourism models. The use of digital tools, like the mobile app developed by the Technology Group, showcased the potential of technology to enhance sustainable practices in tourism.

Lessons Learned:

Flexibility and Adaptability: One of the key lessons learned was the importance of being flexible and adaptable. The students had to navigate various challenges, such as coordinating with different stakeholders and managing project timelines. This experience taught them how to adjust their plans and strategies in response to changing circumstances.

Importance of Clear Communication: Effective communication was crucial for the success of the project. Clear communication channels between the groups, as well as with external stakeholders, facilitated the smooth execution of the project and ensured that everyone was aligned with the project goals.

Continuous Improvement: The iterative nature of the CBL framework allowed for continuous improvement of the proposed solutions. The feedback and reflection sessions were particularly valuable in identifying areas for enhancement and ensuring that the solutions were both practical and impactful.

Future Directions:

Scaling Up Successful Initiatives: The pilot implementations provided valuable insights into the feasibility and impact of the proposed solutions. Future projects could focus on scaling up successful initiatives to broader regions or other sectors within the tourism industry.

Long-Term Monitoring and Evaluation: Establishing mechanisms for long-term monitoring and evaluation will be crucial in assessing the sustained impact of the initiatives. This includes tracking carbon emissions, energy usage, and the economic benefits of sustainable practices over time.

Expanding Partnerships: Building on the partnerships established during this project, future efforts could involve deeper collaborations with international organizations, technology providers, and academic institutions. These partnerships can bring additional resources, expertise, and perspectives to enhance the effectiveness of sustainable tourism initiatives.

Enhancing Educational Frameworks: The success of this project underscores the need to integrate CBL and other innovative teaching methods into the broader educational frameworks for tourism and sustainability. By doing so, institutions can better prepare students to address the pressing environmental challenges facing the tourism industry.

Final Thoughts: The CBL project provided a comprehensive learning experience that combined theoretical knowledge with practical application. It not only deepened the students' understanding of the challenges posed by climate change but also empowered them to develop actionable solutions. This approach, emphasizing real-world problem solving, interdisciplinary collaboration, and stakeholder engagement, serves as a model for future educational initiatives aimed at promoting sustainability in the tourism sector.

By continuing to innovate and adapt teaching methods, educational institutions can play a crucial role in preparing the next generation of tourism professionals to lead the industry towards a more sustainable and resilient future. This project has set a strong foundation for such efforts, demonstrating the potential of challenge-based learning to drive meaningful change and foster a deeper understanding of sustainability among students.

3.2 Teaching Lab Experiments to Sustainable and Smart Tourism Education

Adapting the methodology of teaching lab experiments to the field of sustainable and smart tourism offers an innovative approach to engaging students in hands-on, experiential learning. Inspired by Petr Šauer's methodology for teaching environmental economics (Sauer, 2014), this approach can effectively address the complexities of sustainable tourism. This section details a lab experiment designed for Erasmus students at the Prague University of Economics and Business during the first semester of 2023, focusing on sustainable tourism development in a Czech countryside village.

Methodology and Structure

Objective: The primary objective of this lab experiment is to simulate the development of a community-based tourism project in a Czech countryside village. The project aims to balance economic benefits, environmental conservation, and social equity.

Participants: 25 Erasmus students were divided into five groups, each representing different stakeholders:

- Local Government
- Tourism Developers
- Environmental NGOs
- Community Leaders
- Tourists

Designing the Lab Experiment

a) Formulating Goals and Hypotheses

Goal: Develop a sustainable tourism plan for a fictional Czech countryside village, named "Green Valley" (*Zelené údolí*).

Hypotheses: Sustainable tourism practices can enhance the local economy, preserve the environment, and maintain social harmony.

b) Experiment Design

Scenario: Green Valley is a picturesque village known for its natural beauty and cultural heritage. The local government aims to boost tourism while ensuring sustainability. Students must develop a tourism plan that meets the following objectives:

- Increase tourist arrivals by 20% over the next two years.
- Reduce the village's carbon footprint by 15%.
- Promote local culture and engage the community in tourism activities.

Roles and Responsibilities:

- **Local Government Group:** Establish policies and provide incentives for sustainable tourism practices.
- **Tourism Developers Group:** Design and implement eco-friendly tourism infrastructure and services.
- **Environmental NGOs Group:** Monitor environmental impacts and propose conservation strategies.
- **Community Leaders Group:** Ensure community involvement and benefit-sharing.
- **Tourists Group:** Provide feedback on tourism experiences and preferences.

Materials and Tools:

AI and data analytics tools for predicting tourism impacts.

VR simulations for designing and evaluating tourism projects.

Surveys and interview guides for stakeholder engagement.

c) Running the Experiment

Initial Briefing: Students receive an overview of Green Valley's current tourism status and the sustainability goals. They are briefed on their roles and provided with necessary materials and tools.

Phase 1: Research and Data Collection

Local Government Group: Investigates existing policies and identifies gaps. Collects data on funding opportunities and incentives.

Tourism Developers Group: Studies best practices in eco-friendly infrastructure and services. Uses VR to simulate potential projects.

Environmental NGOs Group: Conducts environmental impact assessments using AI and data analytics.

Community Leaders Group: Engages with local residents through surveys and interviews to understand their concerns and suggestions.

Tourists Group: Surveys tourists to gather insights on sustainable tourism preferences.

Phase 2: Planning and Negotiation

Groups collaborate to develop a comprehensive tourism plan. Key activities include:

- **Policy Formulation:** Local Government Group drafts policies to incentivize sustainable practices.
- **Project Design:** Tourism Developers Group creates VR simulations of proposed projects and assesses their feasibility.
- **Environmental Strategy:** Environmental NGOs Group proposes measures to mitigate negative impacts.
- **Community Engagement:** Community Leaders Group designs programs to involve locals in tourism activities.
- **Marketing and Feedback:** Tourists Group develops a marketing plan and gathers feedback on proposed projects.

Phase 3: Implementation and Monitoring

Implementation: Groups implement their plans in a controlled simulation environment.

Monitoring: Continuous monitoring of impacts using AI tools and data analytics.

The implementation phase involves putting the proposed sustainable tourism plans into action within a simulated environment. Each group is responsible for executing their part of the plan, ensuring that their strategies align with the overall sustainability goals of Green Valley.

Local Government Group Implementation:

- **Policy Enforcement:** The group enforces new policies to incentivize sustainable practices, such as tax breaks for businesses that adopt green technologies and penalties for those that do not comply with environmental regulations.
- **Funding Allocation:** Allocates funds for sustainable tourism projects, ensuring that resources are distributed to initiatives that demonstrate the highest potential for positive environmental and social impacts.

Tourism Developers Group Implementation:

- **Eco-Friendly Infrastructure:** Constructs eco-friendly accommodations and tourist facilities using sustainable materials and renewable energy sources. These include solar panels, rainwater harvesting systems, and waste recycling units.
- **Smart Technology Integration:** Implements smart technologies, such as AI-driven visitor management systems, to optimize tourist flows and reduce overcrowding at popular sites. This helps maintain the environmental integrity of attractions while enhancing visitor experiences.

Environmental NGOs Group Implementation:

- **Environmental Monitoring:** Uses AI tools and data analytics to continuously monitor environmental indicators such as air and water quality, biodiversity levels, and carbon emissions. This data helps identify areas where additional conservation efforts are needed.
- **Conservation Projects:** Launches conservation projects such as reforestation and habitat restoration, aimed at enhancing the natural environment and promoting biodiversity. These projects are designed to mitigate the impacts of tourism on the local ecosystem.

Community Leaders Group Implementation:

- **Community Involvement:** Engages local residents in tourism activities by creating job opportunities and promoting cultural events. This ensures that the benefits of tourism are shared equitably among the community.
- **Educational Programs:** Develops educational programs to raise awareness about the importance of sustainability among both locals and tourists. These programs include workshops, guided tours, and informational campaigns.

Tourists Group Implementation:

- **Feedback Mechanism:** Implements a feedback mechanism through surveys and mobile apps to gather tourists' opinions on the new initiatives. This feedback is used to make continuous improvements to the tourism experience.

- **Sustainable Practices Promotion:** Promotes sustainable practices among tourists, such as encouraging the use of public transport, reducing plastic use, and participating in local conservation efforts.

Monitoring and Evaluation

Monitoring is a crucial aspect of the implementation phase, ensuring that the sustainable tourism initiatives are effective and achieve the desired outcomes. Each group is responsible for monitoring specific aspects of their plans, using both quantitative and qualitative data.

Local Government Group Monitoring:

Policy Compliance: Monitors compliance with the new policies, using data from inspections and reports from tourism businesses. Adjusts policies as necessary to improve effectiveness and encourage wider adoption.

Tourism Developers Group Monitoring:

Technology Performance: Tracks the performance of smart technologies, such as visitor management systems, through data analytics. Analyzes this data to identify trends and make adjustments to optimize efficiency.

Infrastructure Impact: Assesses the environmental impact of the new infrastructure, measuring parameters such as energy consumption, waste production, and water usage.

Environmental NGOs Group Monitoring:

Environmental Indicators: Continuously monitors environmental indicators to assess the health of the ecosystem. Uses this data to adjust conservation strategies and prioritize areas that require immediate attention.

Project Outcomes: Evaluates the outcomes of conservation projects, such as increases in biodiversity or improvements in air and water quality. Reports these outcomes to stakeholders to demonstrate the effectiveness of their efforts.

Community Leaders Group Monitoring:

Community Feedback: Collects feedback from community members through surveys and focus groups to assess the social impacts of tourism. Uses this feedback to improve community engagement initiatives and address any concerns.

Economic Benefits: Monitors the economic benefits of tourism, such as job creation and income generation, to ensure that the local community is benefiting from the initiatives.

Tourists Group Monitoring:

Tourist Satisfaction: Gathers data on tourist satisfaction through surveys and mobile apps, analyzing this data to identify areas for improvement. Uses this information to enhance the overall tourist experience.

Sustainable Practices Adoption: Monitors the adoption of sustainable practices among tourists, such as the use of public transport and participation in conservation efforts. Uses this data to adjust promotional strategies and encourage wider adoption.

Results and Discussion

After the initial implementation and monitoring phase, the groups come together to present their findings and discuss the outcomes of their initiatives. This collaborative evaluation allows students to reflect on the successes and challenges of their projects, and to learn from each other's experiences.

Local Government Group Results:

Policy Impact: The new policies successfully incentivized sustainable practices among tourism businesses, resulting in a significant increase in green technology adoption and compliance with environmental regulations.

Funding Utilization: The allocated funds were effectively used to support high-impact sustainable tourism projects, demonstrating the importance of targeted funding in achieving sustainability goals.

Tourism Developers Group Results:

Infrastructure Benefits: The eco-friendly infrastructure and smart technologies improved the sustainability of tourism operations, reducing energy consumption and waste production. Tourists reported a positive experience with the new facilities.

Technology Effectiveness: The AI-driven visitor management system effectively reduced overcrowding at popular sites, enhancing the tourist experience and protecting the environment.

Environmental NGOs Group Results:

Environmental Improvements: Continuous monitoring showed improvements in environmental indicators, such as increased biodiversity and better air and water quality. The conservation projects were particularly effective in enhancing the natural environment.

Adaptive Strategies: The data collected allowed for adaptive management of conservation efforts, ensuring that resources were directed to the most critical areas.

Community Leaders Group Results:

Community Engagement: The initiatives successfully engaged the local community, providing economic benefits and enhancing social cohesion. The educational programs raised awareness about sustainability among residents and tourists.

Cultural Preservation: The promotion of cultural events and local traditions helped preserve the village's cultural heritage, making tourism more inclusive and respectful of local values.

Tourists Group Results:

Positive Feedback: Tourists provided positive feedback on the new sustainable tourism initiatives, appreciating the efforts to reduce environmental impacts and promote local culture. The feedback mechanism proved valuable for continuous improvement.

Sustainable Behavior: There was a noticeable increase in the adoption of sustainable practices among tourists, such as using public transport and participating in conservation efforts. This demonstrated the effectiveness of the educational campaigns.

Conclusion and Future Directions

The lab experiment in sustainable and smart tourism education proved to be an effective pedagogical tool for engaging students in real-world challenges. By actively participating in the development and implementation of sustainable tourism initiatives, students gained valuable insights into the complexities of balancing economic, environmental, and social goals.

Key Takeaways:

- **Interdisciplinary Learning:** The experiment fostered interdisciplinary learning, integrating aspects of environmental science, economics, technology, and social sciences.
- **Practical Skills:** Students developed practical skills in data analysis, policy formulation, community engagement, and project management.
- **Stakeholder Collaboration:** The collaborative nature of the experiment highlighted the importance of stakeholder engagement and cooperation in achieving sustainable tourism.

Future Directions:

- **Scaling Up:** Future experiments could involve larger-scale simulations, incorporating more stakeholders and complex scenarios to provide a deeper understanding of sustainable tourism.
- **Technological Advancements:** Continued integration of advanced technologies, such as AI and VR, can enhance the realism and effectiveness of the simulations.
- **Long-Term Monitoring:** Implementing long-term monitoring and evaluation frameworks can provide more comprehensive insights into the sustainability of tourism initiatives and guide future improvements.

By adapting the methodology of teaching lab experiments to sustainable and smart tourism education, educators can provide students with a rich, immersive learning experience that prepares them to address the challenges and opportunities in the tourism industry. This approach not only enhances students'

understanding of sustainability issues but also equips them with the skills needed to lead the tourism sector towards a more sustainable future.

3.3 Education in the Field of Sustainable Tourism and Ecology in Norway and Guatemala

3.3 Education in the Field of Sustainable Tourism and Ecology in Norway and Guatemala

The "Education in the Field of Sustainable Tourism and Ecology" project, funded by the Norwegian Partnership Programme for Global Academic Cooperation (NORPART), represents a significant collaborative effort between the University of South-Eastern Norway (USN) and Universidad del Valle de Guatemala (UVG). The initiative focused on enhancing education in sustainable tourism and ecology through a variety of curricular and extracurricular activities. This section delves into the extensive range of extracurricular activities designed to complement the formal educational components, fostering a comprehensive learning environment for students and faculty involved in the project.

Project Overview

The project's primary objective was to build capacity and strengthen academic programs related to sustainable tourism and ecology at both USN and UVG. The collaboration spanned from 2016 to 2021 and emphasized the importance of student and faculty mobility, joint research projects, and the development of innovative educational materials. It consisted of six phases:

- Phase 1: Preparatory Workshops and Training Sessions
- Phase 2: Field Trips and Immersive Experiences
- Phase 3: Collaborative Research Projects
- Phase 4: Community Engagement and Capacity Building
- Phase 5: Student and Faculty Mobility
- Phase 6: Evaluation and Feedback

Herewith we describe each of these phases.

Phase 1: Preparatory Workshops and Training Sessions

The initial phase of the extracurricular activities involved a series of preparatory workshops and training sessions aimed at familiarizing students and faculty with the project goals, methodologies, and expected outcomes.

Key Activities:

Orientation Workshops: Conducted at both USN and UVG, these workshops introduced participants to the fundamental concepts of sustainable tourism and

ecology, the specifics of the NORPART-funded project, and the logistics of the exchange program.

Training Sessions on Research Methodologies: These sessions provided participants with the necessary skills to conduct field research, data collection, and analysis. Topics covered included qualitative and quantitative research methods, ethical considerations in research, and the use of technology in data collection.

Phase 2: Field Trips and Immersive Experiences

A crucial component of the extracurricular activities was the organization of field trips and immersive experiences in both Norway and Guatemala. These activities were designed to provide hands-on learning opportunities and real-world exposure to sustainable tourism and ecological practices.

Field Trips in Norway:

Visit to Sustainable Tourism Sites: Students and faculty visited several renowned sustainable tourism destinations in Norway, including the Geirangerfjord and the Lofoten Islands. These visits provided insights into best practices in sustainable tourism management and the integration of ecological conservation with tourism development.

Ecological Field Studies: Participants engaged in field studies in various Norwegian ecosystems, such as the Hardangervidda National Park and the Jotunheimen Mountains. These studies focused on understanding local biodiversity, ecosystem services, and the impacts of tourism on natural habitats.

Field Trips in Guatemala:

Exploration of Eco-tourism Projects: In Guatemala, students and faculty explored eco-tourism projects in regions like the Atitlán Lake and the Mayan Biosphere Reserve. These visits highlighted the role of eco-tourism in supporting local economies and preserving cultural heritage.

Biodiversity Assessments: Field studies in Guatemala included biodiversity assessments in tropical rainforests and coastal mangroves. Participants learned about the rich biodiversity of Guatemala and the challenges of balancing tourism development with ecological conservation.

Phase 3: Collaborative Research Projects

The project also emphasized the importance of collaborative research projects that involved students and faculty from both USN and UVG. These projects aimed to address real-world problems in sustainable tourism and ecology, fostering cross-cultural collaboration and knowledge exchange.

Research Topics:

Impact of Tourism on Local Communities: One of the key research areas was the socio-economic and environmental impacts of tourism on local communities in Norway and Guatemala. Research activities included surveys, interviews, and participatory workshops with community members.

Sustainable Tourism Practices: Another major focus was the identification and evaluation of sustainable tourism practices in both countries. This included studying the effectiveness of policies and initiatives aimed at promoting sustainability in the tourism sector.

Joint Publications and Presentations:

Research Papers: The collaborative research efforts resulted in several joint publications in international journals. These papers covered a range of topics, from the impacts of climate change on tourism to the role of community-based tourism in sustainable development.

Conference Presentations: Students and faculty presented their research findings at international conferences, such as the International Conference on Sustainable Tourism and the World Ecotourism Summit. These presentations provided a platform to share insights and best practices with a global audience.

Phase 4: Community Engagement and Capacity Building

Community engagement and capacity building were integral components of the extracurricular activities. These efforts aimed to involve local communities in the project and build their capacity to manage sustainable tourism initiatives.

Community Workshops:

Environmental Education Workshops: Workshops were conducted in local communities to raise awareness about the importance of environmental conservation and sustainable tourism practices. These workshops were interactive, involving activities such as tree planting, clean-up drives, and educational games for children.

Training for Local Entrepreneurs: Training sessions were organized for local entrepreneurs in the tourism sector. These sessions focused on sustainable business practices, eco-friendly technologies, and marketing strategies to attract responsible tourists.

Capacity Building Initiatives:

Development of Educational Materials: The project involved the creation of educational materials, such as brochures, posters, and online resources, to support environmental education in local schools and communities.

Support for Local Conservation Efforts: The project provided support for local conservation efforts, such as reforestation programs and wildlife

protection initiatives. This included funding, technical assistance, and volunteer support from students and faculty.

Phase 5: Student and Faculty Mobility

The project facilitated student and faculty mobility between USN and UVG, enabling participants to gain international experience and broaden their perspectives on sustainable tourism and ecology.

Student Mobility:

Exchange Programs: Students from USN and UVG participated in semester-long exchange programs, attending classes and engaging in fieldwork at the host institution. These exchanges provided valuable opportunities for cross-cultural learning and collaboration.

Internships: Internships were arranged for students in relevant organizations, such as eco-tourism businesses, non-governmental organizations (NGOs), and governmental agencies. These internships provided practical experience and insights into the operational aspects of sustainable tourism.

Faculty Mobility:

Visiting Professorships: Faculty members from both institutions served as visiting professors at the partner institution, co-teaching courses and collaborating on research projects. These exchanges fostered academic collaboration and knowledge transfer.

Professional Development: Faculty participated in professional development workshops and training sessions to enhance their teaching and research skills in the field of sustainable tourism and ecology.

Phase 6: Evaluation and Feedback

The final phase of the extracurricular activities involved a thorough evaluation of the project's outcomes and impacts. This phase aimed to gather feedback from participants and stakeholders to inform future initiatives and improve the quality of education and collaboration.

Evaluation Methods:

Surveys and Interviews: Surveys and interviews were conducted with students, faculty, and community members to gather feedback on the effectiveness of the extracurricular activities and the overall project.

Focus Groups: Focus group discussions were held with key stakeholders, including representatives from local communities, NGOs, and government agencies, to assess the impact of the project and identify areas for improvement.

Performance Metrics: Quantitative data on student performance, research outputs, and community engagement were collected and analyzed to measure the success of the project.

Key Findings:

- **Enhanced Learning Outcomes:** The project significantly enhanced the learning outcomes of participating students, providing them with practical skills and a deeper understanding of sustainable tourism and ecology.
- **Increased Cross-Cultural Understanding:** The exchange programs and collaborative activities fostered cross-cultural understanding and collaboration among students and faculty from Norway and Guatemala.
- **Positive Community Impact:** The community engagement initiatives had a positive impact on local communities, raising awareness about environmental conservation and promoting sustainable tourism practices.
- **Strengthened Institutional Capacity:** The project strengthened the capacity of both USN and UVG to offer high-quality education and research in sustainable tourism and ecology.

Conclusion

The "Education in the Field of Sustainable Tourism and Ecology" project exemplifies the potential of international collaboration in enhancing education and promoting sustainable development. Through a comprehensive range of extracurricular activities, the project provided students and faculty with valuable opportunities for learning, research, and community engagement. The successful implementation of these activities highlights the importance of experiential learning, cross-cultural collaboration, and community involvement in addressing the challenges of sustainable tourism and ecology.

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4. Development and Future Directions in Sustainable and Smart Tourism Education

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As the tourism industry continues to evolve, the need for sustainable and smart tourism practices becomes increasingly critical. Educational institutions play a pivotal role in preparing future professionals to address the challenges and opportunities within this dynamic sector. This chapter focuses on developing sustainable and smart tourism curricula, leveraging digital resources, and anticipating future trends to ensure the continuous improvement of educational programs. We provide detailed guidance for academic staff, step-by-step instructions for curriculum development, and insights into emerging trends in the field.

4.1 Developing Sustainable and Smart Tourism Curricula

Developing a curriculum that meets the demands of sustainable and smart tourism requires a comprehensive approach that integrates interdisciplinary knowledge, practical skills, and technological proficiency. Below are the key steps and considerations for designing an effective curriculum.

4.1.1 Identifying Core Competencies

Sustainability Principles

Understanding the principles of environmental conservation, social responsibility, and economic viability is essential. Students should be educated on the environmental impacts of tourism and the importance of sustainable practices. Courses should cover topics such as biodiversity conservation, carbon footprint reduction, and sustainable resource management. Practical activities might include field trips to protected areas, analysis of sustainable tourism case studies, and involvement in local conservation projects.

Technological Proficiency

Incorporating technological skills into the curriculum is critical for smart tourism. Students need to be adept at using digital tools such as Geographic Information Systems (GIS), big data analytics, and artificial intelligence. Courses should include hands-on training with these technologies, enabling students to collect, analyze, and interpret data effectively. Practical exercises might involve using GIS to map tourist destinations, utilizing big data to predict

tourism trends, or developing AI applications for personalized tourist experiences.

Interdisciplinary Knowledge

Sustainable and smart tourism require knowledge from various fields, including environmental science, economics, cultural studies, and business management. An interdisciplinary approach ensures students can see the broader picture and understand how different factors interplay in tourism. For instance, a course might combine environmental science with business strategies to teach how ecological principles can be integrated into tourism management. Collaborative projects with students from different disciplines can also foster a more holistic understanding.

Practical Skills

Hands-on experience is crucial for students to apply theoretical knowledge. Practical components such as internships, fieldwork, and community projects provide real-world experience. For example, students might intern with a tourism organization to develop sustainable practices or participate in fieldwork to study the impacts of tourism on local ecosystems. Community projects can involve working with local communities to promote sustainable tourism initiatives, ensuring students understand the social aspects of tourism.

Critical Thinking and Problem-Solving

Students should develop the ability to analyze complex issues, develop innovative solutions, and make informed decisions. Courses should include case studies, problem-based learning, and simulation exercises to encourage critical thinking. For instance, students could work on a case study analyzing the impact of tourism on a local community and propose sustainable solutions. Problem-solving exercises might involve developing strategies to mitigate the negative impacts of tourism while maximizing its benefits.

4.1.2 Designing the Curriculum Structure

When designing a new curriculum structure, it is recommended to consider the following elements:

- Core courses
- Elective courses
- Fieldwork and internships
- Capstone projects
- Collaborative learning

Below we provide some insights on each of these elements.

Core Courses

Core courses should provide a solid foundation in sustainable and smart tourism principles. These might include:

- **Introduction to Sustainable Tourism:** Covering basic concepts and the importance of sustainability in tourism.
- **Environmental Science for Tourism:** Focusing on ecological principles and their application in tourism.
- **Smart Tourism Technologies:** Teaching the use of digital tools and technologies in tourism.
- **Tourism Management:** Covering business and management principles specific to the tourism industry.

Elective Courses

Elective courses allow students to explore specific areas of interest. These might include:

- **Eco-Tourism:** Focusing on tourism that supports conservation efforts and benefits local communities.
- **Digital Marketing in Tourism:** Teaching the use of digital marketing strategies to promote sustainable tourism.
- **Sustainable Destination Management:** Covering strategies for managing tourism destinations sustainably.

Fieldwork and Internships

Practical experience is essential. Opportunities for fieldwork, internships, and community projects should be integrated into the curriculum. Examples include:

- **Internships with Tourism Organizations:** Providing hands-on experience in sustainable tourism practices.
- **Field Trips to Sustainable Destinations:** Allowing students to observe and study sustainable tourism in action.
- **Community Projects:** Involving students in projects that benefit local communities and promote sustainable tourism.

Capstone Projects

Capstone projects provide an opportunity for students to apply their knowledge to real-world problems. These might include:

- **Research Projects:** Investigating specific aspects of sustainable or smart tourism.
- **Practical Initiatives:** Developing and implementing sustainable tourism initiatives.

Collaborative Learning

Group projects and interdisciplinary collaboration are essential for developing teamwork and communication skills. Examples include:

- Group Projects: Working on projects that require collaboration between students from different disciplines.
- Interdisciplinary Collaboration: Collaborating with students from other fields to solve complex tourism problems.

4.1.3 Integrating Digital Resources

When considering the integration of digital resources into the current higher education curricula oriented to sustainable and smart tourism, it is recommended to bear in mind some of these possibilities to enhance the learning experience and outcomes:

- Online databases and journals
- GIS and mapping tools
- Simulation software
- E-learning platforms
- Collaborative tools

Online Databases and Journals

Access to the latest research and case studies is essential for staying updated on developments in sustainable and smart tourism. Key resources might include:

Examples of academic journals include the Journal of Sustainable Tourism.

Online Databases are also valuable in providing access to a wealth of research articles, case studies, and industry reports, such as:

- JSTOR: A digital library for academic journals, books, and primary sources across multiple disciplines.
- ScienceDirect: A leading full-text scientific database offering journal articles and book chapters from more than 2,500 peer-reviewed journals and more than 11,000 books.
- ProQuest: Provides access to dissertations, theses, and various academic journals, including a comprehensive collection of tourism and hospitality research.

GIS and Mapping Tools

GIS and mapping tools are invaluable for spatial analysis and visualization. These tools can be used for:

- Mapping Tourist Destinations: Analyzing the spatial distribution of tourism activities.

- Visualizing Environmental Impacts: Showing the impact of tourism on local ecosystems.

Examples of such tools include:

- ArcGIS: A powerful GIS software suite for spatial analysis, data visualization, and geographic data management.
- QGIS: An open-source alternative to ArcGIS, offering extensive capabilities for spatial data analysis and mapping.
- Google Earth Pro: Provides comprehensive geographic data and satellite imagery, allowing users to create maps and visualize spatial data.
- Mapbox: A flexible mapping platform that allows for the integration of custom maps and spatial data visualizations into web and mobile applications.

Simulation Software

Simulation software allows students to create virtual tourism environments and scenarios. They also facilitate the implementation of the gamification component in the learning experience of higher education students. These tools can be used for:

- Creating Virtual Tourism Models: Simulating the impact of different tourism strategies.
- Analyzing Scenarios: Testing the effectiveness of various sustainable tourism practices.

Examples of simulation software recommended for this purpose are:

- [SimCity](#) and [Cities Skylines](#): A city-building simulation game that can be used to teach urban planning and the impact of tourism on city development.
- [Stella Architect](#): A modeling and simulation software that allows students to create and analyze dynamic models, useful for understanding environmental impacts and sustainability scenarios.
- [AnyLogic](#): A simulation software that supports agent-based, discrete event, and system dynamics models, ideal for simulating tourism flows and infrastructure planning.

E-Learning Platforms

E-learning platforms provide flexible learning opportunities. These might include:

- Online Courses: Covering various aspects of sustainable and smart tourism.
- Webinars and Interactive Modules: Providing additional learning resources and opportunities for interaction.

Examples of e-learning platforms and apps that can serve well for this purpose are:

- Moodle: An open-source learning platform designed to provide educators with tools to create personalized learning environments.
- Coursera: Offers online courses, specializations, and degrees from universities and companies worldwide.
- EdX: An online learning platform offering high-quality courses from the world's best universities and institutions to learners everywhere.
- Blackboard: A comprehensive and flexible e-learning software that supports online teaching, learning, community-building, and knowledge sharing.
- Ryze: this application offers effective bite-sized content, known as micro-lessons, allowing students to learn at their own pace and make the most of their time. It is one of the best solutions for e-learning in mobile devices.

Collaborative Tools

Online tools such as discussion forums, collaborative workspaces, and project management platforms facilitate the exchange of ideas and solutions among students and between students and teachers. These tools support exercises involving challenge-based learning, problem-based learning, and project-based learning, enhancing collaborative learning and problem-solving skills.

Examples of such collaborative tools are:

- Slack: A messaging app for teams that integrates with many other tools and services, facilitating communication and collaboration.
- Microsoft Teams: A collaboration platform that integrates with Office 365 and supports chat, video conferencing, and file sharing.
- Trello: A project management tool that uses boards, lists, and cards to help teams organize and prioritize projects.
- Miro: An online collaborative whiteboard platform that enables teams to work together, brainstorm ideas, and plan projects in real-time.

These tools provide robust platforms for enhancing teaching and learning experiences, promoting collaboration, and facilitating the integration of technology into the curriculum.

4.1.4 Engaging with Industry Partners

It is of paramount importance for higher education institutions to engage with partner organizations in the tourism industry. Herewith we highlight how this engagement can be enhanced.

Identifying Industry Needs

Engaging with industry partners helps ensure the curriculum remains relevant. Steps might include:

- **Industry Surveys:** Collecting feedback from tourism businesses on the skills and knowledge they need.
- **Advisory Boards:** Establishing advisory boards with industry representatives to guide curriculum development.

Providing Real-World Experience

Industry partnerships can provide valuable real-world experience. Opportunities might include:

- **Internships:** Offering students internships with tourism organizations.
- **Fieldwork Opportunities:** Providing opportunities for students to participate in fieldwork with industry partners.
- **Guest Lectures:** Inviting industry professionals to give guest lectures on current trends and practices in sustainable tourism.

Collaborating on Research Projects

Collaborating with industry partners on research projects can benefit both students and the industry. Examples include:

- **Joint Research Initiatives:** Partnering with industry stakeholders on research projects that address current challenges in sustainable tourism.
- **Industry-Sponsored Projects:** Encouraging industry partners to sponsor student research projects.

4.1.5. Example of Implementation of a Sustainable Tourism Curriculum

To illustrate the process, consider the implementation of a sustainable tourism curriculum at a hypothetical university. The university's faculty collaborated with local tourism businesses and government agencies to develop a curriculum that includes core courses, electives, fieldwork, and capstone projects.

Step-by-Step Process:

Needs Assessment:

- Conducted surveys and interviews with industry stakeholders to identify key skills and knowledge areas.
- Reviewed existing curricula and identified gaps.

Curriculum Design:

- Developed core courses covering essential principles of sustainable and smart tourism.

- Created elective courses allowing students to specialize in areas of interest.
- Integrated fieldwork, internships, and capstone projects into the curriculum.

Faculty Training:

- Provided training for faculty on new technologies and teaching methods.
- Encouraged faculty to collaborate with industry partners on research projects.

Implementation:

- Launched the new curriculum with the incoming cohort of students.
- Partnered with local tourism businesses to provide internships and fieldwork opportunities.

Evaluation:

- Collected feedback from students, faculty, and industry partners.
- Made adjustments to the curriculum based on feedback and emerging trends.

Outcomes:

- **Enhanced Student Learning:** Students gained practical experience and developed critical skills in sustainable tourism.
- **Industry Collaboration:** Strengthened partnerships with industry stakeholders, leading to more internship and job opportunities for graduates.
- **Continuous Improvement:** Ongoing evaluation and feedback ensured the curriculum remained relevant and effective.

Developing a sustainable and smart tourism curriculum requires a comprehensive and dynamic approach. By identifying core competencies, designing a balanced curriculum structure, integrating digital resources, and engaging with industry partners, educational institutions can create programs that prepare students for the future of tourism. This approach not only enhances student learning but also supports the broader goals of sustainability and innovation in the tourism industry.

4.2 Step-by-Step Instructions for Academic Staff

Developing and implementing a sustainable and smart tourism curriculum requires careful planning and collaboration. Below are detailed step-by-step instructions for academic staff:

4.2.1 Needs Assessment

The first recommended step involves needs assessment. At this initial stage it is recommended to undertake the following activities:

- Conduct Surveys and Interviews
- Review Current Curricula
- Benchmark Against Best Practices

We explore in this section each of these activities upon our recommendation.

Conduct Surveys and Interviews

When conducting surveys and interviews it is important to consider the following aspects highlighted below related to stakeholders to be inquired and types of questions to be elaborated and information to be gathered:

- **Identify Stakeholders:** Engage with industry professionals, faculty members, students, alumni, and policymakers to gather diverse perspectives on the essential competencies for a sustainable and smart tourism curriculum.
- **Industry Professionals:** Understand current industry needs, trends, and future directions.
- **Faculty Members:** Gain insights into academic expectations and integration with existing programs.
- **Students:** Collect feedback on learning preferences, career aspirations, and areas of interest.
- **Alumni:** Leverage their experiences to understand the applicability of existing curriculum and gaps in their professional preparedness.
- **Develop Survey Instruments:** Create comprehensive surveys that include both qualitative and quantitative questions to gather detailed feedback.
- **Quantitative Questions:** Use Likert scales to gauge the importance of various competencies and topics.
- **Qualitative Questions:** Open-ended questions to gather in-depth insights and suggestions.
- **Conduct Interviews:** Arrange structured interviews with key stakeholders to delve deeper into specific areas identified in the surveys.
- **Industry Roundtables:** Organize roundtable discussions with industry leaders to discuss emerging trends and skills required.
- **Focus Groups:** Facilitate focus groups with students and alumni to gather detailed feedback on their educational experiences and career needs.
- **Analyze Data:** Use statistical analysis and thematic coding to identify key themes, competencies, and topics that should be included in the curriculum.

- **Data Analysis Tools:** Utilize software such as SPSS or NVivo for quantitative and qualitative data analysis.
- **Identify Trends:** Look for common themes and emerging trends across different stakeholder groups.

Review Current Curricula

When the review of current curricula is to be undertaken, it is recommended to follow these suggestions as stated below:

- **Curriculum Mapping:** Create a comprehensive map of existing tourism programs, highlighting key courses, competencies, and learning outcomes.
- **Identify Gaps:** Determine areas where current programs fall short in addressing sustainable and smart tourism.
- **Highlight Strengths:** Recognize existing strengths that can be leveraged in the new curriculum.
- **Comparative Analysis:** Compare the current curriculum with industry standards and academic benchmarks.
- **Best Practices:** Identify best practices from leading tourism programs worldwide.
- **Gap Analysis:** Highlight areas where the current curriculum does not meet industry or academic standards.

Benchmark Against Best Practices

A benchmarking of best practices is of high importance in the Needs Assessment phase. Here are listed some suggestions on how this benchmark can be undertaken:

- **Identify Leading Programs:** Research and identify leading global programs in sustainable and smart tourism.
- **Academic Journals:** Review academic journals and publications for case studies and reports on innovative tourism education programs.
- **Professional Networks:** Engage with professional networks and academic consortia to identify exemplary programs.
- **Examine Curriculum Structures:** Study the curriculum structures, teaching methods, and assessment strategies of these leading programs.
- **Curriculum Documents:** Analyze syllabi, course outlines, and program descriptions.
- **Teaching Methods:** Identify innovative teaching methods such as problem-based learning, experiential learning, and digital tools integration.

- **Adopt Innovative Approaches:** Incorporate best practices and innovative approaches identified through benchmarking into your curriculum design.
- **Adaptation:** Adapt these practices to fit the specific context and needs of your institution.

4.2.2 Curriculum Design

At the subsequent stage of curriculum design, it is important to consider the following activities and goals:

- Development of Learning Outcomes
- Creation of Course Outlines
- Incorporation of Interdisciplinary Elements

We explore in more detail each of these activities below.

Development of Learning Outcomes

Setting the learning outcomes is a key activity to be considered in the first step of curriculum design. We should consider the following competencies and learning outcomes:

- **Define Core Competencies:** Identify the core competencies that students should develop through the program.
- **Sustainability Competencies:** Include competencies such as environmental stewardship, social responsibility, and economic sustainability.
- **Smart Tourism Competencies:** Incorporate skills such as data analytics, digital marketing, and smart destination management.
- **Articulate Learning Outcomes:** Develop clear and measurable learning outcomes for each course.
- **SMART Goals:** Ensure that learning outcomes are Specific, Measurable, Achievable, Relevant, and Time-bound.
- **Alignment:** Align learning outcomes with industry needs and academic standards.

Creation of Course Outlines

After learning outcomes and competencies are set, it is the time to create the course outlines. At this stage, we need to consider how the course is supposed to be designed, how the content will be delivered, the teaching methods and approaches to be adopted, among other important aspects as listed below:

- **Course Design:** Develop detailed course outlines that specify the content, teaching methods, assessment strategies, and resources for each course.
- **Content:** Include a balance of theoretical knowledge and practical skills.

- **Teaching Methods:** Integrate diverse teaching methods such as lectures, case studies, field trips, and digital simulations.
- **Assessment Strategies:** Use a variety of assessment methods including exams, projects, presentations, and reflective journals.
- **Course Syllabi:** Develop comprehensive syllabi for each course that provide detailed information on course objectives, content, assessments, and resources.
- **Syllabus Template:** Use a standardized syllabus template to ensure consistency across courses.

Incorporate Interdisciplinary Elements

An additional important step in curricula design is the incorporation of interdisciplinary elements, which can be achieved by following means:

- **Interdisciplinary Integration:** Ensure that the curriculum integrates knowledge from multiple disciplines such as environmental science, business, technology, and social sciences.
- **Collaborative Courses:** Develop courses that involve collaboration between different departments and faculties.
- **Interdisciplinary Projects:** Include interdisciplinary projects that require students to apply knowledge from multiple fields.
- **Holistic Understanding:** Provide students with a holistic understanding of sustainable and smart tourism.
- **Systems Thinking:** Encourage systems thinking by highlighting the interconnectedness of environmental, social, and economic factors.

4.2.3 Resource Allocation

After the curriculum design has been accomplished, it is important to consider and investigate what kind of resources will be needed to implement the modernized curricula oriented to sustainable and smart tourism. Basically, the higher education institution has to consider the following aspects:

- Secure Funding
- Acquire Digital Tools
- Develop Faculty Expertise

We provide some valuable insights on each of these aspects of resource allocation.

Secure Funding

An essential task in this stage is to secure funding. In other words, it is important to ensure constant funding for the maintenance and modernization of the modernized academic curricula on sustainable and smart tourism. Here are some important aspects to consider:

- **Funding Sources:** Identify and secure funding sources for curriculum development.
- **Grants:** Apply for grants from governmental and non-governmental organizations that support education and sustainability initiatives.
- **Partnerships:** Establish partnerships with industry stakeholders, tourism boards, and international organizations.
- **Institutional Support:** Seek financial support from your institution's administration.
- **Budget Planning:** Develop a comprehensive budget for curriculum development and implementation.
- **Resource Allocation:** Allocate resources for faculty development, digital tools, and course materials.

Acquire Digital Tools

When funding is available to ensure a proper modernization of the academic curricula, it is the time to investigate which digital tools can be acquired by the higher education institutions in order to ensure the learning outcomes and competencies as stated in the modernized course outlines. Here are some insights in this regard:

- **Identify Digital Tools:** Invest in the necessary digital tools and technologies to enhance the learning experience.
- **GIS Software:** Use Geographic Information Systems (GIS) software for spatial analysis and planning.
- **Simulation Platforms:** Implement simulation platforms for experiential learning and scenario analysis.
- **E-Learning Systems:** Utilize e-learning systems for online and blended learning.
- **Integrate Technology:** Ensure that digital tools are integrated into the curriculum to support teaching and learning.
- **Technology Training:** Provide training for faculty and students on the use of digital tools.

Develop Faculty Expertise

A subsequent relevant step after the identification of digital tools to be acquired is the initiatives related to capacity building of academic staff to be involved in the academic curricula to be modernized and oriented to sustainable and smart tourism. Here are some key insights to be considered in this step:

- **Professional Development:** Provide professional development opportunities for faculty to enhance their knowledge and skills in sustainable and smart tourism.

- **Workshops and Seminars:** Organize workshops and seminars on the latest trends and best practices in tourism education.
- **Industry Engagement:** Encourage faculty to engage with industry professionals and participate in industry conferences.
- **Academic Collaboration:** Foster collaboration between faculty and researchers from other institutions.
- **Continuous Learning:** Promote a culture of continuous learning and improvement among faculty.
- **Learning Communities:** Establish learning communities where faculty can share knowledge and experiences.

4.2.4 Implementation

In the implementation stage of new academic curricula oriented to sustainable and smart tourism, it is important to consider the following steps:

- Pilot the Curriculum
- Refine and Adjust
- Full Implementation

Pilot the Curriculum

This step gives the opportunity to the higher education institution to test the newly designed study programme on sustainable and smart tourism. Here are key remarks for this step to be considered:

- **Pilot Program:** Implement the curriculum on a pilot basis to gather feedback and identify areas for improvement.
- **Selection of Pilot Courses:** Choose a few courses to pilot the new curriculum.
- **Feedback Mechanisms:** Establish mechanisms for collecting feedback from students and faculty.
- **Monitor and Evaluate:** Monitor the implementation of the pilot program and evaluate its effectiveness.
- **Assessment Tools:** Use assessment tools such as surveys, focus groups, and reflective journals to gather feedback.
- **Data Analysis:** Analyze the data to identify strengths and areas for improvement.

Refine and Adjust

After a pilot of the new study programme has been set, it is time to gather feedback and investigate which aspects the academic curriculum and its features can be improved. Here are some important insights to consider at this stage:

- **Feedback Analysis:** Analyze the feedback from the pilot program and make necessary adjustments to the curriculum.

- **Identify Issues:** Identify issues and challenges faced during the pilot program.
- **Implement Changes:** Implement changes to address the identified issues.
- **Continuous Improvement:** Establish a continuous improvement process for the curriculum.
- **Regular Reviews:** Conduct regular reviews of the curriculum to ensure its relevance and effectiveness.
- **Stakeholder Involvement:** Involve stakeholders in the review process to gather diverse perspectives.

Full Implementation

Finally, after the refinement and adjustments of the new academic curriculum has been undertaken, it is time to implement the new study programme in its full version. Here are some important recommendations:

- **Roll Out the Curriculum:** Implement the curriculum across all relevant programs and courses.
- **Communication Plan:** Develop a communication plan to inform students, faculty, and stakeholders about the new curriculum.
- **Implementation Timeline:** Establish a timeline for the full implementation of the curriculum.
- **Monitor and Evaluate:** Continuously monitor the implementation of the curriculum and evaluate its effectiveness.
- **Performance Metrics:** Develop performance metrics to assess the success of the curriculum.
- **Continuous Feedback:** Establish mechanisms for continuous feedback from students and faculty.

Conclusion

Implementing a sustainable and smart tourism curriculum is a complex but rewarding endeavor. By following these step-by-step instructions, academic staff can ensure that the curriculum is comprehensive, relevant, and effective. Through careful planning, collaboration, and continuous improvement, educators can prepare students to meet the challenges and opportunities of the rapidly evolving tourism industry.

4.3 Future Trends in Sustainable and Smart Tourism Education

As the tourism industry evolves, so too must tourism education. The integration of innovative technologies and methodologies is essential for preparing students to meet the demands of a dynamic and rapidly changing industry. This section delves into future trends that are poised to transform sustainable and smart tourism education, ensuring that academic institutions remain relevant and impactful.

4.3.1 Personalized Learning

Personalized learning tailors educational experiences to meet the individual needs, preferences, and goals of students. It moves away from the one-size-fits-all approach, providing a more customized and engaging learning journey.

In this context, adaptive learning technologies, learning analytics and customizable learning paths have to be considered.

Adaptive learning technologies leverage artificial intelligence (AI) to provide personalized feedback and recommendations based on students' performance. These systems analyze student data to adjust the content and difficulty level of instructional materials in real-time, ensuring that each student is challenged appropriately and supported where needed.

Learning analytics involves the collection and analysis of data related to student engagement and performance. By analyzing patterns and trends in this data, educators can identify areas where students may be struggling and intervene with targeted support. This data-driven approach enables a more responsive and effective educational experience.

Allowing students to choose courses and projects that align with their interests and career goals is another aspect of personalized learning. This flexibility can lead to increased motivation and engagement, as students feel more invested in their educational journey. Institutions can offer a range of elective courses and specializations to cater to diverse interests within sustainable and smart tourism.

4.3.2 Virtual and Augmented Reality

Virtual reality (VR) and augmented reality (AR) offer immersive learning experiences that can significantly enhance understanding and engagement in tourism education.

In this context, increasing attention has been given to the organization of virtual field trips, AR simulations and interactive training modules.

Virtual field trips use VR technology to transport students to tourism destinations and ecological sites. These immersive experiences allow students to explore locations in detail, understand environmental impacts, and witness best practices in sustainability, all without leaving the classroom. This is

particularly valuable in situations where physical travel may be impractical or environmentally unsustainable.

AR simulations overlay digital information on the physical environment, enhancing fieldwork and practical training. For example, students can use AR to visualize the impact of tourism on a natural habitat or to receive real-time data about visitor flows and environmental conditions during a site visit.

VR and AR can be used to develop interactive training modules for various skills essential in the tourism industry, such as customer service, crisis management, and sustainable practices. These modules can provide realistic scenarios and hands-on practice, improving students' readiness for real-world challenges.

4.3.3 Blockchain Technology

Blockchain technology can enhance the transparency, security, and efficiency of transactions and credentials management in the tourism industry.

Blockchain can be used to create secure and transparent payment systems, reducing the risk of fraud and ensuring that transactions are recorded and verifiable. This technology can be integrated into tourism education to teach students about cutting-edge financial technologies and their applications in the industry.

Educational credentials can be stored and verified using blockchain technology, making it easier for employers to confirm qualifications and for graduates to present their credentials. This secure system can help streamline the hiring process and ensure that tourism professionals have the necessary skills and knowledge.

Blockchain can also be used to track and verify the sustainability of products and services within the tourism supply chain. Students can learn how this technology can support transparency and accountability in sourcing sustainable materials and services, thereby promoting more ethical and sustainable tourism practices.

4.3.4 Artificial Intelligence and Machine Learning

AI and machine learning offer advanced capabilities for data analysis, predictive modeling, and personalized learning experiences in tourism education.

AI can be used to predict trends and behaviors in tourism, helping students understand and anticipate industry changes. By analyzing large datasets, AI can identify patterns and provide insights into future market conditions, traveler preferences, and potential environmental impacts.

Intelligent tutoring systems use AI to provide personalized tutoring and support based on students' learning needs. These systems can adapt to each student's

learning style and pace, offering customized feedback and guidance to improve their understanding and performance.

AI can automate the assessment of assignments and exams, providing timely and accurate feedback. This technology can reduce the administrative burden on educators and ensure that students receive consistent and objective evaluations of their work.

Conclusion

Developing a curriculum for sustainable and smart tourism education requires a holistic and forward-thinking approach. By identifying core competencies, designing a balanced curriculum structure, integrating digital resources, and engaging with industry partners, academic institutions can prepare students for the future of the tourism industry. The incorporation of personalized learning, VR/AR, blockchain technology, and AI will play a crucial role in creating a dynamic and relevant educational experience. These innovations will not only enhance the learning process but also equip students with the skills and knowledge necessary to drive sustainability and innovation in tourism.

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